



ANNUAL REPORT

For Year Ended 31 August 2011



QUEBEC-LABRADOR FOUNDATION
ATLANTIC CENTER FOR THE ENVIRONMENT



THE QUEBEC-LABRADOR FOUNDATION

(QLF) is a Not-for-Profit Corporation in the United States and a Registered Charity in Canada.

*QLF exists to support the rural communities
and environment of eastern Canada
and New England
and
to create models for stewardship of
natural resources and cultural heritage
that can be applied worldwide.*



Petermann Ice Island, July 2011. (For more information, see inside back cover.)

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November 2011

Dear Friends of QLF,

As we wrap up the books on the 2011 budget year, and move forward into 2012, we wanted to take this chance to very briefly review with you the notable progress we have made on several fronts in the last several years. Specifically, in 2004, the QLF Boards of Directors embarked on a two-year strategic review process initiated by Obie Clifford, then serving as the Chairman of the QLF Board's Executive Committee. Obie convened two panels of QLF Advisors and Board Directors to think about QLF's future. The first panel, comprised of Jim Levitt, Randy Hack, Bets Kent, and Clare Tweedy McMorris, with key input from Philip Nadeau and several other Canadian Directors, was asked to examine broader issues regarding the organization's strategic direction. The second panel, including Rick Warren, Kathy Olmstead, Julie Early, Jonathan Labaree, Susan Peck, and Jim Levitt, focused more specifically on the mix of programs that QLF would likely advance in years to come.

The two panels issued a joint report in October 2006 titled, *QLF in Transition: Leadership for the Next Fifty Years*. The principal message in the report was that, in order to build on our proud heritage of service, QLF needed to navigate five key transitions:

1. A transition in senior organizational management;
2. A transition in the mix and focus of programs offered;
3. A transition of the Boards of Directors in both the United States and Canada;
4. A transition in investment policy and practice; and
5. A transition in financial and accounting operations.

We are very happy to report to you today that each of these key transitions is either well underway or substantially complete. Consider the following.

1. Regarding management, Beth Alling has taken responsibility for many of the key management roles alongside Larry Morris, who is still very much in the saddle as QLF's President. We are highly confident that as a team they have both depth and breadth. Should anything happen to Larry, Beth can very ably work with the Boards of Directors to keep QLF operating smoothly towards a bright future.
2. Regarding programs, in the past five years several very promising programs have been launched as several more mature efforts were concluded. As this transition in program

mix has occurred, QLF continues to be highly regarded both by the people it serves and by our colleagues in the field.

3. Regarding the Boards of Directors in the United States and Canada, each has had its roles and responsibilities reviewed and refreshed in the past several years, enabling streamlined board operations. On most matters the two boards now work in tandem to offer our best guidance to QLF management. In addition, with the fall 2011 Board Meeting, we welcome a new group of relatively young and remarkably talented individuals to board membership.
4. Regarding investments, the investment committee members on both boards have thoroughly reviewed and updated our investment policies and practices to keep us on a notably steady course in very turbulent times.
5. Regarding financial and accounting operations, the QLF business office has been completely reorganized and is now operating in an efficient, well-organized, and timely fashion.

Our work, of course, is far from done. Bob Bryan, having celebrated his eightieth birthday, is still highly engaged as he demonstrated in his interactions with QLF-supported interns at Acadia National Park this past August. Larry and Beth, as well as our very capable staff, have completed a successful 2011 summer field season, making a difference in the lives of communities from the coast of Labrador to the coast of Belize and beyond. We have a great heritage in our historic Mission and achievements, and a great array of internationally significant community and conservation challenges to address.

In closing, we want to say that every QLF Board and staff member is most grateful for the support and enthusiasm of QLF's many friends in North America and around the world. Having successfully navigated the transitions that we faced in recent years, we look forward with renewed energy to the challenges ahead.

Best regards,

Donald K. Clifford, Jr.
Chairman, Board of Directors
Quebec-Labrador Foundation, U.S.

Philip G. Nadeau
Chairman, Board of Directors
Quebec-Labrador Foundation, Canada

James N. Levitt
Chairman, Executive Committee
Quebec-Labrador Foundation, U.S.

Battle Harbour, Labrador. Once the headquarters of a thriving Labrador cod fishery, Battle Harbour has been faithfully restored as a 19th century fishing village and is now the Battle Harbour National Historic Site. An island off Mary's Harbour, Battle Harbour is accessible by ferry in the summer months. QLF sponsored an environmental education camp on the island a few years ago. In July 2012, a QLF tour for Alumni and friends, *A Journey to Newfoundland's French Shore and The World of Grenfell*, will visit Battle Harbour.

PHOTOGRAPH BY LARRY MORRIS





Greetings from the President

Writing on behalf of the QLF Boards, Jim Levitt has described five successful *transitions* at QLF. Building from Jim's excellent summary, I would like to put his transitions thesis in more personal terms. Abiding by the principle "growing old is mandatory, growing up is optional," I approach my 65th birthday in December with *impatience*. Why impatience? Because recognizing one's corporate mortality breeds a certain edginess. There are simply too many things I want to get done and for me the time remaining to do them just is not what it used to be. How did *that* happen? One positive aspect is that I am focused on what I want QLF to do in 2012, both in the office and in the field. More on that to follow.

I want to acknowledge the recent retirements from the QLF Board of three friends who have made an enormous difference to this organization — particularly guiding us through times of global recession and malaise. Bets Kent retired from the board early in 2011. She has been followed this fall by Randy Hack and Bob Liberman. Each of these QLF stalwarts measures their tenure here not in years, but in decades. From managing the QLF endowment, to supporting (and in the case of one attending) the *Alumni Congress* in Hungary, these three have led QLF by example — expressed through their hard work, commitment, and wisdom. As hurdles loomed before me, one of the three always stepped in to get me over the hump. No doubt theirs will be big shoes to fill.

By the way, with these recent board retirements, you will notice in this publication an expanded listing of QLF's Honorary Directors. Anyone with knowledge of our history will understand how each of these individuals has influenced events. We are proud and grateful for their continued QLF affiliation.

Lest you think I dwell only on what has been, let me now turn to QLF's future. I do so with confidence and optimism. Six new directors — three women and three men — joined the board at the October meeting: Elizabeth Cabot, Alfred (Appy) Chandler, Charles (Chip) Collins, Halliday Hart, Dawn Leanness, and James Pohlman. Their ages span four decades. Extraordinary individuals, their resumes hold a treasure trove of experience and accomplishment. QLF is indeed in good hands as we move into the future.

In 2012, QLF will step forward to take its place in a world greatly troubled and looking for leadership. How will the Quebec-Labrador Foundation contribute to filling this need? One way will be to modify and expand our Volunteer and Intern opportunities to reflect requests from our home region in North America and partner regions abroad. We will offer new and exciting placements to members of my own generation, beginning with QLF Alumni who have an interest in pursuing service, education, heritage, and conservation projects through *encore careers* (to use a term coined by the Harvard Leadership Project). QLF Alumni and friends may want to visit one of our far-flung program sites to see what QLF is doing these days. I want to make that possibility much easier. That is why we hosted the (Belize) *Ridge to Reef Tour* in November and will follow that with another tour in July 2012, *A Journey to Newfoundland's French Shore and the World of Grenfell*. Participants will travel from Gros Morne National Park, Newfoundland, to the former Grenfell Nursing Station (and now National Historic Site), Battle Harbour, Labrador. If you are a QLF Alum, yes, you *can* go home again!

QLF finds itself moving into the new year with stellar board leadership in both the U.S. and Canada. Many Alumni are in closer touch with us these days through QLF's Webmaster, Kevin Porter, who posts current news through a variety of social media outlets. No matter how you remain connected, thank you for staying with us.

Enjoy the Annual Report. We at QLF appreciate your loyal and generous support.

Lawrence B. Morris
November 2011





ANNUAL REPORT

of the

QUEBEC-LABRADOR FOUNDATION

Atlantic Center for the Environment

For Year Ended 31 August 2011

On behalf of the Quebec-Labrador Foundation/Atlantic Center for the Environment, we wish to express our appreciation to the following:

Foundations

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AAV Charitable Lead Trust

Ayco Charitable Foundation

The George F. Baker Trust

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The Betterment Fund

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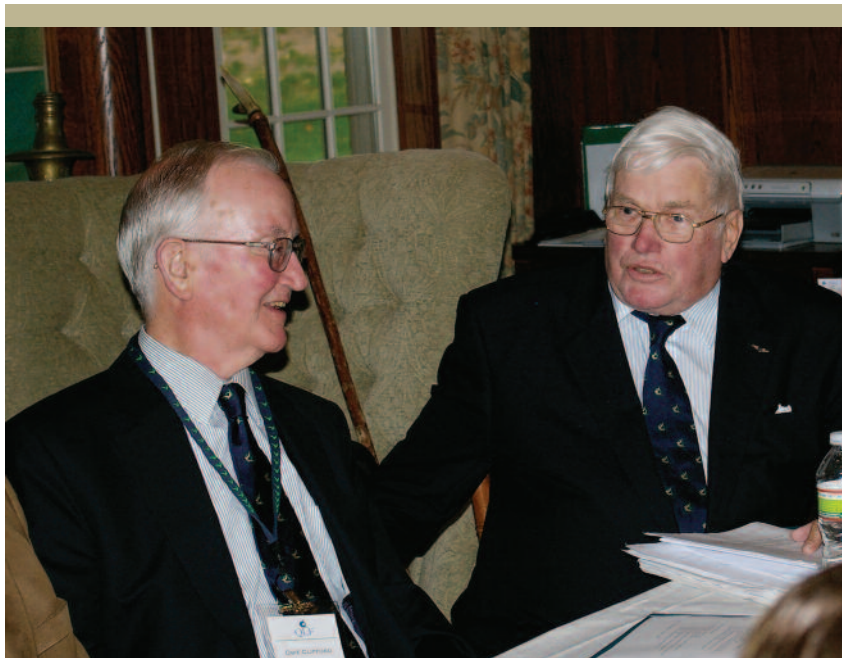
Walter A. and Hope Noyes Smith Fund

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Community Foundation of New Jersey

Tamarack Foundation

Loeber Cove Head, Bonne Bay, Gros Morne National Park, Newfoundland. The lighthouse announces the entrance to the majestic fjord of Bonne Bay. Bonne Bay is one of the many vistas in Western Newfoundland's only national park. Gros Morne has been designated a UNESCO World Heritage site, primarily because of its geological uniqueness. The 2012 QLF tour will spend several days in Gros Morne National Park.

PHOTOGRAPH BY CANDACE COCHRANE



Yale classmates ('54) and lifelong friends, Chairman, QLF Board of Directors, U.S., Donald (Obie) Clifford (left) and QLF Founding Chairman Bob Bryan converse at the Annual Board Meeting.
PHOTOGRAPH BY KEVIN PORTER

Mr. Stuart S. Taylor, Jr. Fund
of the Santa Barbara Foundation
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National Oceanic and Atmospheric
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United States Department of the Interior,
National Park Service

Organizations

French Shore Historical Society (NL)
International Grenfell Association Agency (NL)
Race Rock Regatta (CT)
Rector's Discretionary Fund,
St. John's Episcopal Church, McLean, Virginia
St. Peter's Church (QC)

Conche, Newfoundland. Preservation of traditional buildings such as this storehouse and fish drying platform (flake) are an important component in QLF's commitment to culture and heritage stewardship. The restored fish flake and storehouse attract tourists while reminding local residents of their history.
PHOTOGRAPH BY CANDACE COCHRANE





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Near St. Anthony, Newfoundland. Residents as well as visitors to the region savor the special quality of iceberg ice and bottled water because, as the marketing claims, the water holds none of the modern-day pollutants. While a fishermen chops off small pieces to take back home, larger vessels harvest floating chunks with scoop nets.

PHOTOGRAPH BY CANDACE COCHRANE

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Enormous fragments of the Petermann Ice Island seen at dawn off Battle Harbour, Labrador. The appearance of the Petermann Ice Island spurred much conversation in the region about climate change and its implications. This past summer commercial fishermen sometimes had to steam hours out of their way to navigate around floating ice.

PHOTOGRAPH BY LARRY MORRIS





Killer whales (*Orcinus orca*) are monitored by observers as part of QLF's *Marine Species at Risk Program* directed by Senior Biologist Trish Nash. Trish's network of observers extends along the Quebec North Shore and the coast of Newfoundland and Labrador. Parks Canada's Cindy Gibbons reported four orcas at Battle Harbour in late October 2011. Richard Sears, President of the Mingan Island Cetacean Study, one of our partner organizations in the Gulf of St. Lawrence, also reported later than usual sightings of blue whales (*Balaenoptera musculus*) near Les Escoumins, Quebec.

PHOTOGRAPH BY TAMMY WOLFE

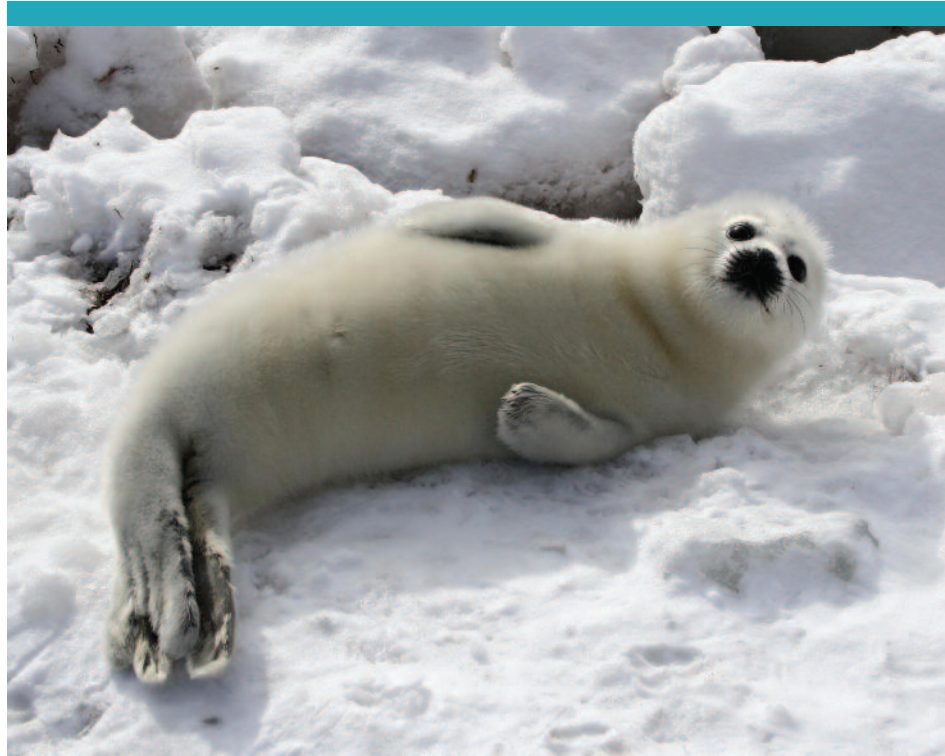
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A harp seal (*Pagophilus groenlandicus*) pup, Lourdes-de-Blanc-Sablon, Quebec. In recent years, QLF's office in Blanc Sablon has received dozens of calls reporting stranded seals. Reduced ice in the Gulf of St. Lawrence made it difficult for seals to give birth. Of those born, many drowned or were crushed in ice crevices.

PHOTOGRAPH BY PATRICIA NASH

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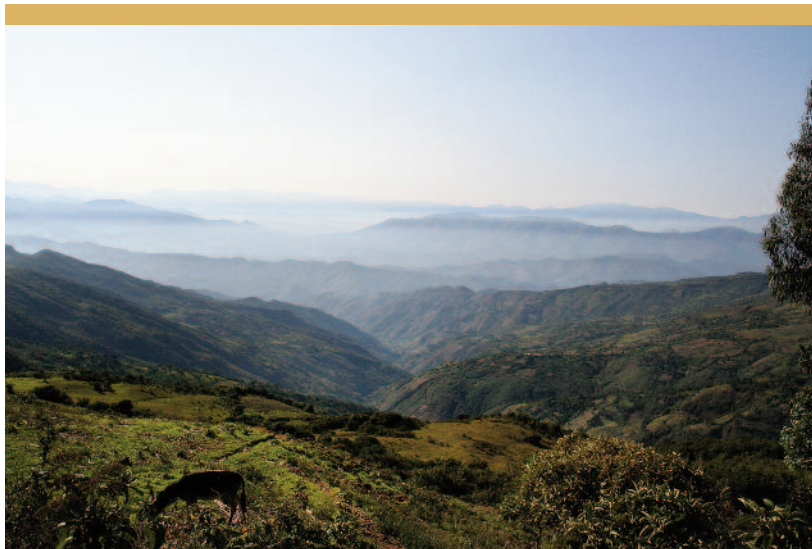


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 Ms. Lillian Harris

Evening descends on Norris Point, Gros Morne National Park, Newfoundland. Norris Point is a gateway community for the Park. It was founded by Neddie Norris, credited with being the first European settler. The Norris Point Lookout provides breathtaking views of Norris Point, Bonne Bay, and the Tablelands beyond. Today Norris Point is the home of Memorial University's Bonne Bay Marine Station and offers many tourist attractions and accommodations for visitors to the Park.
 PHOTOGRAPH BY LARRY MORRIS



Cordillera Blanca, Peru, the buffer zone of Huascarán National Park. QLF works with local partner organizations to build support for conservation in communities in and around protected areas. Focus regions in 2012 include Andean countries in Latin America as well as countries in the former Balkans.

PHOTOGRAPH BY BRENT MITCHELL

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Kampa Canal, Prague, Czech Republic. QLF has a 25-year history of working with emerging non-governmental organizations in Central Europe. QLF's focus remains cultural heritage and environmental stewardship with a special emphasis on parks and protected areas.

PHOTOGRAPH BY ELIZABETH ALLING





Port Honduras Marine Reserve, Toledo District, Belize. The mangrove island is one of 135 that comprise the Port Honduras Marine Reserve. The Reserve lies to the north of the community of Punta Gorda. Six rivers flow into the Port Honduras basin and provide ideal estuarine habitat for fish, marine mammals, many species of birds, and other wildlife. The Port Honduras Marine Reserve was declared a protected area in 2000 and encompasses 160 square miles. A locally based non-governmental organization, the Toledo Institute of Development and Environment (TIDE), manages the Reserve. QLF Vice President, International Stewardship, Brent Mitchell, has established a long-term working relationship with TIDE staff, many of whom have been hosted in New England as part of QLF's Conservation Stewardship Exchanges. In November 2011, QLF's Belizean Alumni met with *Ridge to Reef Tour* participants.

PHOTOGRAPH BY LARRY MORRIS

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Peter Jones and Terri Donovan
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Dr. W. Jay Krompinger
Jeffrey and Liz Kurtz
Ms. Louise Labarre
Mr. Lawton S. Lamb
Ms. Holly Langer
Dr. Elizabeth Laverack
Ms. Clara LeBlanc

Rainforest canopy, Machaca Hill, Toledo District, Belize. Toledo is the southern most district in Belize and is the most remote. It holds the only true rainforest in the country and has over 1,500 square miles of forest cover. These forests provide habitat for mammals such as jaguar, puma, and ocelot. QLF works through local partners providing conservation leaders exchanges to New England as well as technical assistance in such areas as mapping and trail guide production. QLF's Brent Mitchell defines QLF program success as "meeting your objectives through local counterparts with the fewest possible people knowing you were ever there."

PHOTOGRAPH BY LARRY MORRIS





Dr. and Mrs. John S. Ledbetter
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Muscat, Oman. The Sultanate of Oman has as its neighbors Yemen, Saudi Arabia, and the United Arab Emirates, and sits on the southeast corner of the Arabian Peninsula. Sultan Qaboos bin Said assumed the throne in 1970 and has instituted numerous reforms to modernize the country. Omanis are proud of their culture and heritage as well as their environment.

In February 2012, QLF will host a Regional Meeting for Middle East and North American Alumni as a 20th Anniversary tribute to QLF's *Middle East Program*. These Regional Meetings are held every few years to keep Alumni engaged in local and regional conservation efforts and to gather consensus for future program direction. The title of the February meeting is *Environmental Issues and Consequences in the Wake of the Arab Spring: QLF's Role Going Forward*.

In the spring of 2012, QLF will also work in partnership with the Office of Technical Assistance, U.S. Department of the Interior, to host Conservation Leaders from Oman to the United States.

PHOTOGRAPH BY ELIZABETH ALLING



Old City, Damascus, Syria. In 2006, the U.S. Department of State awarded QLF a grant to work with emerging conservation organizations in Syria. The process to receive official permission from Syrian Ministry officials to work in the country took six years and numerous trips by QLF staff to Damascus. With the support of the Ambassador of Syria to the United States and his staff, QLF succeeded in these groundbreaking efforts. Just as plans were underway to sign the final agreement in Damascus, the Arab Awakening swept across the Middle East. QLF stands ready to work with conservation leaders in Syria if the program can be reengaged in the months ahead.

PHOTOGRAPH BY ELIZABETH ALLING

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Mr. Dan W. Lufkin
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Mr. Roderick J. MacLennan
Ms. Alison MacMillan

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Mr. Peter Madsen
Mr. Joseph Mahoney
Dr. and Mrs. Frederick L. Makrauer
Lou and Nancy Malaquias



Three generations of the Schmon family from Montreal have been involved with the Quebec-Labrador Foundation. Robert McCormick Schmon, with close ties to the Quebec North Shore, chaired the Board of Directors of QLF Canada in the 1970s and 80s. His son, Robert, Jr., was a QLF Intern in Harrington Harbour, Quebec. He later joined the QLF Canada Board. Seen here are Bob, his wife, Marie, Larry Morris, Daphne (second from right) and Ashley Schmon. Bob and Marie's daughters served two years as QLF Interns in Harrington Harbour.



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 Kirby N. Nadeau and Verna R. Maurice



Harrington Harbour, Quebec North Shore, July 2011. QLF Intern, Chessye Moseley, gives a field hockey demonstration to young campers.

PHOTOGRAPH BY ELIZABETH WATERS

Mr. Melvin W. Nadeau
 Philip G. and Kelsey Bush Nadeau
 Ms. Alison Tracy Nalle
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 Mr. and Mrs. Donal C. O'Brien, Jr.



Upper left: Northwest River, Labrador. Philip Nadeau, Chairman, Board of Directors, QLF Canada, was a Volunteer in Northwest River in 1969.

PHOTOGRAPH: QLF ARCHIVES

Whale Rock Island, St. Paul's River, Quebec North Shore, July 2011. Philip Nadeau hosted QLF staff on a tour of the islands at the mouth of St. Paul's River. As a child, Philip lived on these islands during the summer months while his father managed the fish plant.

PHOTOGRAPH BY LARRY MORRIS



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A calm sea, Quebec North Shore, August 2011. Kayaker Hélène Ménagé paddles among humpback whales. Hélène, a resident of Valence, France, is enrolled in a Master's program at the University of Grenoble. As part of her studies, she participated in a six-month internship with QLF working on culture and heritage programs.

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St. Anthony, Newfoundland, summer 2011. Joan Simonds with Larry Morris. QLF Alumna, Joan Simonds, is the Director of the French Shore Interpretation Centre in Conche, Newfoundland.

PHOTOGRAPH BY CANDACE COCHRANE



Montpelier, Vermont, summer 2011. Tom Horn spans three and a half decades with QLF. He was on the first *Living Rivers Program* staff, went on to direct that program, then moved to Fogo Island, Newfoundland, to run the *Ocean Horizons Marine Education Program*. Some years later, Tom took a leave to complete a mid-career Master's at the John F. Kennedy School of Government, Harvard University. Moving to Vermont in the late 1980s, Tom became the first Field Office Director for QLF. Above, Tom holds the Carbon Cup Trophy awarded to the City of Montpelier for their efforts to reduce single occupancy vehicle trips during *Way To Go*, a week-long commuter challenge. As Tom says, "Think Stanley Cup!" The trophy is awarded annually to a Vermont community that demonstrates the best results in reducing their commuting carbon footprint during the competition. For two decades, Tom has worked on electric vehicle alternative transportation as part of a program to address climate change issues at the local level.

PHOTOGRAPH BY AMOS HORN

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Hubert* and Pauline Thomas



Prague, Czech Republic, November 2010. A decade after they first participated in QLF programs, Alumni Miroslav (Mirek) Kundrata and Blažena Hušková continue to be leaders in conservation and rural development in Moravia and northern Bohemia, respectively. Both attended the QLF *Alumni Congress* in Budapest in 2006 and have been very important in helping QLF Vice President Brent Mitchell develop his conservation stewardship exchanges between the Atlantic Region and Central Europe.

PHOTOGRAPH BY LARRY MORRIS



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 Ms. Karen Zimbelman

*Deceased



Jordanian Alumna, Manal Al Foqaha (right) and her colleague, Hanan Bani Mostafa, both with the Jordan River Foundation, work on a nationwide effort to empower women in leadership roles in Jordan. A leading non-governmental organization in the country, the Jordan River Foundation is chaired by Her Majesty Queen Rania Al-Abdullah and aims to make a difference in the lives of children, families, and communities. Manal attended the 2008 *Middle East Program Regional Meeting* in Kas, Turkey, and plans to attend the 2012 *Regional Meeting* in Muscat, Oman.

PHOTOGRAPH BY LARRY MORRIS

Gifts In Honor of

William V. Brokaw

The Ven. Robert A. Bryan

Ms. Ruth Bryan Colgrove

Ed and Carol DeVilbiss

Fogo Beloved puppy named by Alumna, Karen Zimbelman, in honor of her experience in the Ocean Horizon Program, Fogo Island, Newfoundland

William S. Moody

Thelma and Louise QLF mascots, 17 year-old Highland Cattle, owned by gentleman farmer Larry Morris. Gift given by Kevin Porter, QLF staff member



Punta Gorda, Belize, May 2011. QLF Intern Katherine (Kat) Marshall takes a break with friends at St. Benedict School. A Senior at Wake Forest University, Kat and two colleagues worked on both environmental and service projects during their internship in southern Belize.

PHOTOGRAPH BY MICHAEL MORRIS

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Ms. Jean G. Webster



La Milpa Research Station, Rio Bravo Conservation and Management Area, Belize, June 2011. QLF Intern, Connor Hedges, with Melvis Valdez, Nature Guide for Programme for Belize, a non-governmental organization based in the Rio Bravo Conservation and Management Area in northern Belize. In partnership with QLF, Programme for Belize hosted a summer internship on GIS Mapping and Environmental Education. Connor holds a Global Positioning System device to collect data for a GIS map of the nine trails that originate from the La Milpa Research Station.

PHOTOGRAPH BY CHESSYE MOSELEY

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New England, August 2011. Joe Villafranco is a Program Manager for the Toledo Institute for Development and Environment (TIDE) and participated in an exchange to New England. The Fellowship for Conservation Professionals focused on leaders of non-governmental organizations that manage key protected areas of the Mesoamerican Barrier Reef, the second largest barrier reef in the world.

PHOTOGRAPH BY BRENT MITCHELL



IN-KIND SUPPORT

Acadia National Park, National Park Service (ME)

Air Pollution Control Division,
Department of Environmental Conservation,
Vermont Agency of Natural Resources

Al-Shouf Cedar Nature Reserve, Lebanon

American University of Beirut, Lebanon

Animal Encounter, Lebanon

The Arava Institute for Environmental Studies,
Israel

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CLD de Pierre-De Saurel (QC)

Caisse populaire Desjardins de Blanc Sablon (QC)

Canada Economic Development for
Quebec Regions (QC)

Canadian Heritage Rivers System,
Parks Canada (ON)

Canadian Rangers (QC)

Center For Environmental Diplomacy, West Bank



Acadia National Park, Maine, July 2011. Students of *The Acadian Internship in Regional Conservation and Stewardship* explore the Park during a field site visit.

PHOTOGRAPH BY ENOCK ZENDA



Acadia National Park, Maine, August 2011. From Zimbabwe, Acadian Intern Enock Zenda has a Master's in Environment and Society from the University of Pretoria in South Africa.

PHOTOGRAPH BY STEPHENE SUPAUL

Chittenden County Metropolitan Planning
Organization (VT)

Coasters Association, Inc. (QC)

Cobscook Bay Resource Center (ME)

Commission scolaire du Littoral (QC)

Community Economic Development
and Employability Corporation (QC)

Acadia National Park, Maine. The Park and its Schoodic Education and Research Center are the venue of *The Acadian Internship in Regional Conservation and Stewardship*. The six-week summer program provides academic training and field research on the study of large landscape conservation using as its classroom the Acadian Region of Downeast Maine and southwestern New Brunswick. QLF is one of four co-sponsors of the program.

PHOTOGRAPH BY ELIZABETH ALLING





Blanc Sablon, Quebec North Shore. Bob Bryan with QLF's Senior Biologist Trish Nash and her daughters Caitlin (right) and Saydee. The Cessna 185 aircraft is owned by bush pilot Leonard Deraps, a longtime friend of Bob Bryan. Leonard is based in Natashquan, Quebec.

PHOTOGRAPH BY ALEXANDRE JONES

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Water and Environmental Development Organization, West Bank
World Wildlife Fund Canada

Dusk, Whale Rock Point, Narragansett, Rhode Island. A container ship moves at dusk on the tide from Narragansett Bay into Rhode Island Sound. *The Sounds Conservancy Student Grants Program* (TSC) supports research and education projects in marine conservation in the six Sounds of southern New England (and New York). *The Sounds Conservancy* became part of QLF by a board vote of both organizations in 1995. TSC has been an integral part of the QLF Mission ever since and defines the southern boundary of QLF's home region, the Atlantic Region. In the tradition of TSC's late Founder Chris Percy, QLF continues to support individuals and organizations that promote a sustainable future for the Sounds as well as management policies that reflect our wise stewardship.

PHOTOGRAPH BY LARRY MORRIS





Salmon Bay, Quebec North Shore, summer 1967.
Charlie Collier, QLF Volunteer and now Honorary
Director, stands with members of the Keats family.
PHOTOGRAPH: QLF ARCHIVES

Remnants of the Whiteley home, Whale Rock Island, St. Paul's River, July 2011. Looking toward Salmon Bay, Quebec, Whale Rock Island was the home of the Whiteley family. William Henry Whiteley revolutionized the cod fishery throughout eastern Canada with his invention of the cod trap in 1871.

PHOTOGRAPH BY ELIZABETH ALLING





Orientation for QLF Volunteers, Montreal, Quebec, 1967. For QLF Alumni, see if you can find someone you know. Charlie Collier, who donated the photograph, sits in the front row, third from right. Candace Cochrane stands a few rows behind Charlie. Bob Bryan is easily identified, far right.

PHOTOGRAPH: QLF ARCHIVES

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The mouth of the Narrow River, Narragansett, Rhode Island. The Narrow River, also known as the Pettaquamscutt, is located in southern Rhode Island. The Narrow River is tidal and a magnet for resident and migratory wildlife. The river is seen here where it empties into Rhode Island Sound at Narragansett Beach. There is a growing interest along the Sounds, epitomized here on the Narrow River, in coming together to conserve crucial coastal habitat for future generations. For example, private landowners along the Narrow River are working closely with The Nature Conservancy and the U.S. Fish and Wildlife Service to extend the current jurisdiction of the John H. Chaffee National Wildlife Refuge.

PHOTOGRAPH BY LARRY MORRIS



Financial Summary

COMBINED INCOME	\$ Amount
Contributions	
Foundations	\$ 558,673
Individuals	516,195
Corporations	1,105
TOTAL	\$1,075,973

Other Revenue

Government and Other Contracts	978,499
Endowment	426,709
Program Fees, Sponsorships, Rent, Other	24,626
TOTAL	\$1,429,834

COMBINED INCOME	\$2,505,807
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COMBINED EXPENSES	\$ Amount
Atlantic Region Programs	
Natural Resource Management	\$ 632,057
Culture and Heritage	293,238
Founding Chairman's Projects	269,761
Leadership (Interns & Volunteers)	248,577
Biodiversity Conservation	147,574
The Sounds Conservancy	92,050

International Programs

International Stewardship	149,550
Middle East Conservation	102,275

Administration

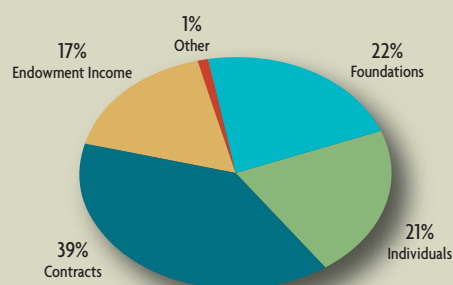
Development and Communications	216,633
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COMBINED EXPENSES	\$2,500,130
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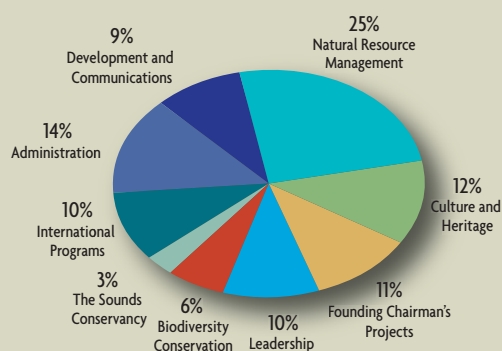
SURPLUS	\$ 5,677
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CONSOLIDATED EXPENSE	\$ Amount
Atlantic Region Programs	\$1,683,257
International Programs	251,825
Administration	348,415
Development and Communications	216,633
TOTAL	\$2,500,130

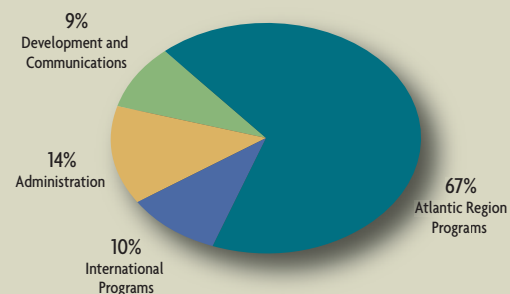
Combined Income (U.S. and Canada)



Combined Expenses (U.S. and Canada)



Consolidated Expense Category



Figures represent unaudited income and expense, 1 September 2010 through 31 August 2011. All income and expenses are expressed in U.S. dollars. A complete copy of the Audited Financial Statement is available upon request from QLF. The Audit is prepared by Nardella & Taylor, LLP, of Lexington, Massachusetts.

**QLF: THE PEOPLE**

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Jean-Luc Theriault
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Counsel

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Stikeman Elliott
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Connor Hedges, Colgate University

Charles Hildt, St. Lawrence University

Katherine Marshall, Wake Forest University

Hélène Ménagé, University of Grenoble

Michael Morris, Wake Forest University

Chessye Moseley, Harvard University

Olivia Moseley, Harvard University

Christina Norris, McGill University

Emily Roberts, University of Pennsylvania

Walter Suskind, Pennsylvania State University

Graham Swayze, Colorado College

Curtis Walsh, Bishop's University

Elizabeth Waters, Hamilton College

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FRONT COVER: Dramatic breakup of the Petermann Ice Island, St. Carols, Newfoundland, August 2011. A year earlier Greenland's Petermann Glacier carved off an ice island four times the size of Manhattan. Picked up by the Labrador Current, it floated south. This past summer the Ice Island skirted southern Labrador and the east coast of Newfoundland's Northern Peninsula. The Petermann Ice Island has calved scores of icebergs, which have attracted visiting tourists. The Greenland Ice Sheet, almost two million square kilometers is especially vulnerable to warming temperatures in the Arctic. PHOTOGRAPH BY CANDACE COCHRANE

INSIDE FRONT COVER: A photo from a NASA satellite captures the Petermann Ice Island in late July 2011 east of the Strait of Belle Isle. A month later pieces of it were washing ashore near St. Anthony, Newfoundland.

PHOTOGRAPH: EARTH OBSERVATORY, NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

INSIDE BACK COVER: Evening descends on a rough sea, Battle Harbour, Labrador PHOTOGRAPH BY HÉLÈNE MÉNAGÉ

BACK COVER: The Viking Trail, Route 430, Newfoundland's Northern Peninsula. The road begins at Deer Lake and winds through Gros Morne before heading north flanked by the Gulf of St. Lawrence and the Long Range Mountains to the east. Many of the communities along Route 430 have hosted scores of QLF Volunteers and Interns over the years.

PHOTOGRAPH BY CANDACE COCHRANE

HIRD GRAPHIC DESIGN

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