



QLF PROGRAM REVIEW 2023 – 2025

With its roots in the Atlantic Region of North America, QLF engages environmental leaders worldwide to advance community-based and larger-scale conservation and stewardship of natural resources and cultural heritage.

QLF Mission Statement, Amended 2023



A Common Tern (*Sterna hirundo*) takes flight, Great Gull Island, eastern Long Island Sound, the largest nesting colony of Common and Roseate Terns in the Western Hemisphere

For 30 years, QLF's Sounds Conservancy Program has supported a longitudinal study on the migratory patterns of Common and Roseate Terns that are banded on Great Gull Island and migrate to Punta Rasa, Argentina. The longitudinal study, in its 55th year, is conducted by Helen Hays of the American Museum of Natural History (New York City) in partnership with Esteban Bremer of Fundación Vida Silvestre Argentina (Punta Rasa, Argentina). Here, an Argentine colleague releases a Common Tern that has been mist netted and monitored by staff of Fundación Vida Silvestre.

PHOTOGRAPH BY GREIG CRANNA

A SPECIAL REPORT OF THE QUEBEC-LABRADOR FOUNDATION

As evidenced by the daily headlines, our natural environment, our health, our economy – our world itself – are being irreparably impacted by powerful forces. In order to remain relevant in today’s complex, evolving world QLF must invoke its 60+ year legacy of embracing adaptability and reinvention.

To advance the process of change, the organization conducts an annual internal review of its current public-facing programs. The staff-driven review is a pivotal early step towards the ultimate goal of *fully engaging QLF in the global issue of our time – redefining the relationship between people and nature – by developing the organization’s competency and capacity to assist communities worldwide respond to the twin imperatives of climate change and global health.*

The ongoing renewal process requires QLF to adopt a longer-term view of program planning; initially reshaping and enhancing the organization’s three programmatic pillars – Leadership, Biodiversity Conservation and Stewardship – then boldly pursuing new strategic program opportunities.

We are confident that with the support of the QLF community, the organization can continue to play a leadership role in redefining the relationship between people and nature through programs that engage tomorrow’s leaders in the critical and necessary work of creating a more sustainable future for us all.

Elizabeth D. Alling
President

William S. Steelman
Senior Program Consultant

MISSION STATEMENT

With its roots in the Atlantic Region of North America, QLF engages environmental leaders worldwide to advance community-based and larger-scale conservation and stewardship of natural resources and cultural heritage.

VISION STATEMENT

The Quebec-Labrador Foundation envisions a world in which nature and human societies thrive together and people of good will collaborate to solve the global issues of our time -climate change, depletion of natural resources, biodiversity loss and planetary health.

Building on its decades-long legacy of engaging a worldwide network of conservation and community leaders, QLF seeks innovative solutions and shares knowledge across generations, cultures and borders.

QLF addresses pressing global environmental challenges through impactful programs in three focus areas: environmental leadership, biodiversity conservation, and stewardship of natural resources and cultural heritage. Through its work, QLF nurtures and trains current and future conservation leaders while fostering diversity, equity and inclusion in all its programs.

In these ways, QLF strives to be a highly relevant and effective non-profit conservation organization that contributes to a vibrant future for humanity and our planet.

GUIDING PRINCIPLES

1. Create and cultivate enduring relationships within the Atlantic Region and worldwide.
2. Invest in the talent, energy, and optimism of current and future conservation leaders.
3. Contribute to and share knowledge, strategies, and innovation across cultures and borders.
4. Uphold a commitment to serve people, places, and the environment.
5. Lead with boldness, creativity, and conviction.
6. Act with humility, respect, and integrity.

Key QLF Objectives

- 1 Sustain organizational focus on linking nature conservation and people, especially next generation leaders
- 2 Strive to broaden and balance sources of philanthropic giving
- 3 Grow number of senior program staff that raise their own funding
- 4 Identify and pursue new revenue streams such as QLF Global and ecotours with QLF Alumni and partners on site
- 5 Grow the international/global aspects of its programs; and better demonstrate that the model of community-based conservation is about sharing globally
- 6 Identify and recruit future leadership
- 7 Increase senior level staff in Ipswich and Montreal offices

Key QLF Audiences

- 1 QLF Global Leadership Network, 5000+ in 76 countries
- 2 Funders – Private, Government, Foundations, Corporations, Individuals
- 3 Conservation Internship Program Participants, and Universities and Colleges
- 4 International Exchange Fellows
- 5 QLF Alumni Congress and Workshop Participants
- 6 Partnership Organizations

EXECUTIVE SUMMARY

The review of the Quebec-Labrador Foundation’s programmatic portfolio was undertaken as an in-house means of assessing of the relevancy and sustainability of the organization’s diverse array of public-facing programs and activities. Following its launch, the scope and the methodology of the internal review were further shaped with guidance provided by a philanthropic-oriented organization and foundation based in Montreal, Quebec.

This resulting report is envisioned primarily as a guide star for the preparation of program plans, budgets, and communications for the next three years (2023 - 2025). To that end, some of the report’s concepts and language have already been utilized in grant proposals and fundraising appeals.

The review provides *strong* affirmation of QLF’s ideological legacy and core programs:

- All programs and activities are focused on fully engaging QLF in the global issue of the time – *redefining the relationship between people and nature*.
- Efficacy of program “pillars” – Leadership, Biodiversity Conservation and Stewardship - to facilitate exchange of knowledge and understanding across all boundaries.
- QLF’s programmatic framework has evolved and grown from its community-based origins to one that now spans and supports local, regional and global initiatives.
- Nature-based solutions to reverse biodiversity loss and mitigate climate change impacts.
- Empowerment of less visible and under-resourced people and places is QLF’s niche and central to its identity and purpose.
- Conservation Internships and International Conservation Exchanges are flagship programs and represent the first and best opportunity for QLF to establish life-long relationships.
- The Global Leadership Network is a valued and valuable resource for alumni and the QLF organization.
- The story of QLF is a compelling one that should be shared broadly.
- There remains a need in the world for the Quebec-Labrador Foundation!

INTRODUCTION

Global changes in the earth's climate and ecosystems threaten every aspect of QLF's world – human health (pandemics), biodiversity (species loss) and nature-based economies (exploitive practices). They are the bellwether environmental issues of our times and will only become more urgent for the generations that follow.

In response to these rapidly evolving challenges, QLF seeks to ensure that its programs and partnerships are aligned to accomplish and leverage the greatest possible benefits for its constituents, its Alumni and the organization itself.

To that end, QLF conducts an annual review of its programs to help guide its activities for the next three years (2023-2025). The review incorporates valuable input from a diverse selection of QLF's staff, consultants, and Alumni. It is anticipated that the process will support the continued need for the core program priorities that form the body of QLF's work today: leadership, biodiversity conservation and stewardship. Indeed, a primary impetus for the review is to identify ways in which existing and future programs can be conceptualized, designed and delivered to greater effect, whether through innovation, improved efficiency or other means.

Prepared economically and presented in a clear and concise manner, the review reflects the vision, values and legacies established by the organization's late Founder, Robert Bryan, and its President *Emeritus*, Larry Morris.

QUEBEC-LABRADOR FOUNDATION

For more than six decades, the Quebec-Labrador Foundation U.S. and Canada have fostered a community-based approach to biodiversity conservation and stewardship of natural resources in its home region and the world beyond. QLF has a proud legacy of empowering less visible and under-resourced communities and peoples.

QLF is a pioneer in the development of programs connecting next-generation environmental leaders with nature through hands-on experiences promoting community-based conservation, protection of biodiversity, and the preservation of local cultural heritage.

Through its international programs QLF encourages cross-cultural and cross-border cooperation and knowledge sharing among conservation and resource stewardship leaders on a regional scale.

That work continues through the QLF Global Leadership Network where ideas, best practices, research, tools, and success stories are exchanged between participants worldwide.

Today, these people-centric experiences drive the organization's commitment to offering programs that leverage the human-nature nexus to build resiliency in the face of unprecedented change.

**QLF PROGRAMS BY PILLAR:
LEADERSHIP, BIODIVERSITY CONSERVATION, STEWARDSHIP**

I. LEADERSHIP

(Defined as the acts of leadership taken by the organization itself, separate and different from the leadership QLF teaches, inspires or otherwise imparts through its programs)

GLOBAL LEADERSHIP NETWORK

The Global Leadership Network (GLN) is a vital Alumni network of approximately 5,000 dedicated, creative and successful individuals. The overarching aim of the GLN is to catalyze and support ongoing Alumni activity between regions. QLF Alumni are all former Interns, community volunteers, international fellows, scholarship recipients in addition to QLF’s governing boards, staff, consultants, and donor constituents.

Discussion:

Energize QLF by further integrating the aspirations and activities of the organization with those of its alumni.

As advocates for QLF, they recognize the benefits of leveraging the GLN for the common good of the organization, its Alumni and partners. However, in practice, the GLN is only valuable to the extent it can mobilize individuals to take action.

There is an emerging consensus that QLF should devote more resources to ensure the GLN is a high-functioning asset. Alumni want to give back to QLF but they are largely dependent on QLF staff to create opportunities for them to participate.

QLF needs to re-assess its value proposition with the GLN. It is important to view and understand the GLN as a “service.” For example, the GLN should be a valuable networking resource for QLF Alumni. As such, “members” need to receive “value” of some consequence if they are to continue their participation. It is a form of relationship-building that requires lots of communication between parties.

One of QLF’s primary strengths is its ability to create relationships. Yet, one of the organization’s greatest challenges is ensuring that the “emotional” relationships that QLF often creates “organically” through its programs are purposefully sustained in a manner that benefits both Alumni and QLF.

Actions:

1. Devote more resources to the Global Leadership Network
2. Increase and streamline communication with Alumni and non-Alumni
3. Offer engagement opportunities, such as small-scale alumni gatherings, on a more frequent basis
4. Renew Regional Program Meetings with Alumni and Partner Organizations and funders to inspire new partnerships, and initiatives and programs
5. Increase the number of discretionary awards to Alumni worldwide for their conservation work
6. Expand Alumni Leadership in countries and regions beyond North America who are the point of contact for regional programs, initiatives, and conferences

REGIONAL PROGRAM MEETINGS

Since their inception in 2000, QLF has convened numerous regional meetings during which 20 to 50 conservation professionals from New England and the host region share knowledge and best practices across geographies, political boundaries, cultural frameworks, and socioeconomic frameworks. A central theme of the program is using the environment as a bridge to mutual understanding and reconciliation. With generous funding support from public and private sources, QLF has organized regional meetings in Eastern Canada and New England; Central and Southeast Europe; Central and South America; Southeast Asia; Middle East, North Africa, and the Gulf States; and Western Europe.

QLF ALUMNI CONGRESS

To date, QLF has organized two international congresses, one in 2006 in Budapest, Hungary (200 attendees), and a second in 2016 in Barcelona, Catalonia, Spain (160 attendees). The highly-valued forums provide an opportunity for QLF Alumni to convene and network during formal working sessions and site visits, and share knowledge and expertise among a multi-disciplinary, global network of conservation leaders and practitioners.

Actions:

1. Plan a third QLF Congress in 2026

THE SCHOLARSHIP PROGRAM

QLF provides scholarship awards for students from the Quebec North Shore, Newfoundland and Labrador, and provides stipends for Interns (young conservation professionals) on assignment across QLF's home region.

Engagement: Annual scholarship awards

QLF ECO-TOURS

QLF partners with highly-qualified travel firms to offer expert-led educational adventure tours which serve to raise environmental awareness, link QLF to its Alumni and donors, and generate income for the organization. Most recent example is the High Arctic Expedition with partner organization, Adventure Canada, in August 2019. Booking fees paid by passengers include a gift to QLF. There is no financial requirement for QLF and therefore no financial risk. One staff member will receive a free trip.

Engagement: 20 passengers/ trip some of whom may be Alumni, donors, and Members of the Governing Boards.

COMMUNICATION PROGRAMS

QLF's communication goals and activities are governed by its Communications Plan (2022) and reflect the organization's Mission, Vision and Guiding Values Amended in 2023.

Voices of QLF, a Webinar Series

Now in its third season, QLF staff produces 60-minute episodes featuring Alumni, partners, and staff who discuss QLF programs and current conservation initiatives. Engagement: App. 50-75 viewers per episode with five to seven episodes a year & expansion of viewers through the networks of our guests.

Communications Media: Quarterly Newsletters, Annual Report, Special Publications, GLN Articles, Website (with analytics & case studies), and social media

Communication on QLF's 65th Anniversary

QLF celebrates its founding in 1961 and incorporation in 1963 (in the U.S.) with a planned celebration for the 60th Anniversary for QLF - Canada incorporated as a Registered Charity in 1969.

Discussion:

Raise and enhance the public profile of QLF and its work by implementing its communications strategy to best present what the organization is and what it does.

The story of QLF is a compelling one that should be shared broadly in regular strategic communications to its alumni, partners and prospective constituencies and funders. In today’s challenging funding environment, it is critically important for QLF to have a distinct, clearly expressed mission. In addition, QLF needs a “big” thematic umbrella under which all activities fit. Theme should be bigger than community-based on conversation. The unifying theme or concept would serve as the basis on which to evaluate current and future programs and projects.

II. BIODIVERSITY CONSERVATION

CONSERVATION INTERNSHIPS

Through Conservation Internships, QLF provides Internships throughout the year for university and high schools students who are based in Ipswich, Massachusetts; Montreal, Quebec; Newfoundland; and the Maritimes; and overseas when the opportunity presents itself.

Discussion:

Invigorate and grow the QLF Conservation Internship Program

The conservation Internship program is QLF’s flagship program; it energizes the organization and embodies its core aspirations. Though small in size, it is important to sustain the program and grow its audience in order to attract philanthropic dollars.

Internships represent the first and best opportunity for QLF to establish life-long connections with the student participants. It is important to ensure their experiences are of the highest quality. A key aspect of their experience is bonding with members of the host communities – a challenge in today’s busy, techno-centric world.

Likewise, QLF needs to be mindful of nurturing its relationships with local partner organizations. They imbue the Internships with an intangible element of authenticity and pride. While QLF's traditional focus, small rural communities, have developed enhanced capacity and capabilities over time, they still have needs and benefit from their partnership with QLF.

Actions:

1. Nurture relationships with local partner organizations
2. Increase for short-term and long-term internships from universities in both Canada and New England such as with Princeton. Renew sponsorships with Nicholas School of the Environment, Duke University and Yale School of Forestry and Environmental Studies, etc.
3. Increase number of sponsorships for Conservation Internships at schools in New England in addition to Brooks and Taft
4. Increase sponsorships with student conservation and service organizations for Internships in addition to QLF's sponsorship from Canadian Conservation Corps of the Canadian Wildlife Federation (for instance, School for Field Studies)
5. Increase number of sponsored conservation internships with NGOs in New England in addition to Friends of Acadia, a long-term sponsor of Internships with the Olmsted Park (U.S. National Park) in Massachusetts
6. Increase number of conservation Internships in partnership within other non- profits in New England and Eastern Canada.

ENVIRONMENTAL LEADERSHIP FOR THE NEXT GENERATION

Conservation leadership training for youth designed to build knowledge and skills enabling them to make decisions that protect the natural environment while maintaining vibrant, sustainable communities.

Engagement: 300+ youth participants in Grenfell geography of St. Anthony, Newfoundland and Southern Labrador

RECOVERY OF AQUATIC SPECIES AT RISK

The project aims to reduce bycatch mortality of Northern Wolffish, Spotted Wolffish, and Atlantic Wolffish by conducting dockside dialogue with approximately 300 harvesters of principally small boat directed fisheries such as crab, cod, lobster, and halibut at 100 ports over a period of four years.

Engagement: 350 workshop participants/year, multiple conservation organizations, indigenous communities along the Great Northern Peninsula of Newfoundland and the Labrador Straits

RECOVERY OF AQUATIC SPECIES AT RISK, SOUTH COAST OF NEWFOUNDLAND

This new four-year project (2022-2026) is funded with a multi-year contribution from Fisheries and Oceans Canada (DFO). Following DFO priorities, the project focuses on recovery actions in waters of the South Coast of Newfoundland. Similar to the Aquatic Species at Risk project (described above), the goal is to reduce the threats caused by fishing interactions, namely gear entanglement and ingestion of plastic waste, and to contribute to recovery of regional priority aquatic species at risk. Those species include North Atlantic Right Whale, Leatherback Sea Turtle, Northern Wolffish, Spotted Wolffish, and the Newfoundland South Coast population of Atlantic salmon. Wild Atlantic salmon populations in this region are threatened by poaching, habitat disturbance, other factors both in-stream and nearshore, and interaction with commercial farm-raised salmon.

Engagement: Over 200 hundred workshop participants, fisheries, community leaders, indigenous communities, and conservation organizations

CONSERVATION AND STEWARSHIP, THE MARITIMES

Local youth learn environmental awareness and gather data for surveys and longitudinal studies of migratory birds, seabirds and shore birds, flora and fauna.

Engagement: 20 Conservation Leaders representing non-profit partners across the Maritimes

MARINE BIRD CONSERVATION

The Marine Bird Conservation Program is established to monitor and protect seabirds and sea ducks along the coastal waters of the Northern Gulf of St. Lawrence and the Quebec North Shore, Southern Labrador, and the Northern Peninsula of Newfoundland with nesting areas in designated Important Bird Areas (IBAs), part of a network of Important Bird and Biodiversity Areas worldwide.

Engagement: 100 Community leaders, academia, youth, and naturalists in communities of the Quebec North Shore

THE SOUNDS CONSERVANCY MARINE PROGRAM

Through the Sounds Conservancy Marine Program, QLF provides research grants to maritime researchers affiliated with leading universities and organizations in New England. Sounds Conservancy Fellows chronicle the annual research by updating a 200-page, online publication with documents and archival material.

Engagement: Up to 10 annual grants reaching a total of \$30,000.00

INTERNATIONAL CONSERVATION EXCHANGE PROGRAMS

International conservation exchanges programs have been a QLF hallmark for over four decades. The highly-valued programs foster the professional exchange of diverse knowledge, experience, conservation and innovation while promoting cross-border, international cooperation between individuals, communities and regions worldwide. They foster good will, create positive public relations and often lead to future collaboration and life-long friendships.

Middle East Conservation Exchange

Migratory Birds Along the Rift Valley/Red Sea Flyway. Building on the most recent Exchange Program in 2020, QLF plans for a renewed program on Migratory Birds in 2024.

Engagement: Multiple partner organizations across the Middle East & Alumni

East Asia Conservation Exchange

Building on two recent Exchanges with conservation organizations in Mongolia and New England (2019, 2024), QLF is planning for a third East Asia Conservation Exchange in 2025.

Engagement: Mongol Ecology Center, lead partner organization; representatives from the public and private sector in Mongolia & conservation organizations in New England

Southeast Asia Conservation Exchange

Building on the first two Southeast Asia Conservation Exchange Programs with conservation organizations in Vietnam and New England (2015, 2017), QLF plans for a third Exchange Program in 2024.

Engagement: VietNature, lead partner organization; conservation organizations across Vietnam & New England

New Zealand Conservation Exchange

QLF is pursuing a new international exchange between northeastern North America (U.S. and Canada) and the South Island of New Zealand. This Exchange is managed in partnership with the Southern Lakes Sanctuary (SLS), a young conservation collaborative encompassing more than 80 community, Indigenous, business, and governmental groups focused on sustaining and restoring native biodiversity and strengthening resilience across a large landscape in southern New Zealand's Queenstown Lakes and Otago region.

Drawing on the mirrored locations of these regions in the northern and southern hemispheres, the overarching theme of the exchange is Confronting Climate Change and Positioning for a Resilient Future at the 45th Parallel North and South. Global modeling indicates that while their respective climates are headed toward significant changes, these areas are nonetheless likely to be among the more habitable parts of the world in the coming decades. In addition, the regions share many other similarities despite being on opposite sides of the world, such as threats to native biodiversity; the growing emphasis on Indigenous-led conservation; destination management and tourism growth with corresponding stresses on the environment; and land use and development pressures.

Engagement: QLF, Southern Lakes Sanctuary, multiple conservation organizations and communities in New Zealand's South Island and North America.

III. STEWARDSHIP, REGIONAL

NATIONAL PARK SERVICE STEWARDSHIP INSTITUTE

QLF is the principal partner in the National Park Service Stewardship Institute. The Institute helps National Park Service leaders move the organization in new directions through collaboration and engagement; leadership for change; and research and evaluation. Current projects include:

Chesapeake Bay Gateways Network

Chesapeake Gateways is a network of places and their partners, providing opportunities to enjoy, learn about and help conserve the Chesapeake Bay and its watershed. Included in the network are natural, cultural, historical and recreational sites, trails, museums, parks, refuges and interpretive and orientation facilities. These places, and the network as a whole, serve as entry points and the key guide for experiencing the Chesapeake watershed.

In 2019-2020 QLF, through its partnership in the NPS Stewardship Institute, helped to consult the people of these Chesapeake places and deliver a plan to revitalize the 20-year-old network. The strategic plan sets out an ambitious, five-year vision to expand efforts beyond Chesapeake Bay to the larger watershed, and to engage and serve all manner of residents and visitors by including underserved communities and telling complete histories. QLF and the Institute are now helping NPS and partners to realize the plan.

Engagement: Partners and colleagues in the National Park Service and Stewardship Institute, the public and private sector

STAYING CONNECTED INITIATIVE

QLF is the newest partner in the Staying Connected Initiative (SCI), a cutting-edge cross-border, public-private collaboration focused on conserving and restoring a well-connected forest landscape for native wildlife and people in the Northern Appalachian-Acadian / Wabanaki region of northeastern North America. This region, which encompasses more than 80 million acres (32 million hectares), is globally significant as one of the largest areas of mixed temperate forest remaining in the world. It also is a critical destination and gateway for species moving northward in this part of the world in response to climate change.

Launched in 2009, SCI has grown to include more than 70 governmental agencies, nongovernmental organizations, academic institutions, and others in the northeastern U.S. and eastern Canada. This remarkable array of partners is deploying an innovative, multi-pronged approach to protect key habitat linkages that connect forest blocks across the region. SCI's holistic approach combines land protection, land use planning, engagement with landowners and communities, projects to make it easier and safer for wildlife to cross roadways, and policy initiatives. All of these are grounded in the best available science for maximum conservation impact.

Northeastern North America Landscape Connectivity Summit and Action Plan

As part of its leadership within SCI to achieve these and other goals, QLF is spearheading an effort to convene key players from across northeastern North America for a first-ever, region-wide summit on landscape connectivity conservation and restoration. This groundbreaking Summit, likely to be held in spring 2024, will bring together governmental decision-makers and partners from the 5 eastern-most Canadian provinces, 7 northeastern-most U.S. states, Indigenous nations and tribes in the region, and others.

Engagement: 70+ organizations across northern New England, Quebec, and the Maritimes

Borderlands Linkage Partner Convening and Action Planning

QLF is spearheading a parallel effort at a smaller geographic scale focused on one of the Staying Connected Initiative's nine focal "linkage areas" – the one encompassing northeastern Vermont, northern New Hampshire, northwestern Maine, and adjoining areas of southern Quebec. This cross-border area, referred to by some as the "Borderlands" linkage, plays a vital role regionally by connecting forested areas to the southwest in Vermont and beyond with ones farther east in Maine, Quebec's Gaspé Peninsula, and New Brunswick.

IV. STEWARDSHIP, GLOBAL

International Union for Conservation of Nature (IUCN, World Commission on Protected Areas

In January 2022, a senior QLF Staff member was confirmed as a Vice Chair of IUCN's World Commission on Protected Areas. WCPA is one of six IUCN commissions and has more than 2,500 expert volunteer members around the world. WCPA is designed and run to provide scientific, technical and policy advice and to advocate for global and national systems of marine, freshwater and terrestrial protected areas that result in successful outcomes for the conservation of biodiversity.

Engagement: 2,500 Conservation leaders representing non-profits worldwide

Global Biodiversity Framework

In December 2022, The Convention on Biological Diversity (CBD) passed an ambitious agenda for reversing nature loss, the Global Biodiversity Framework. Of particular relevance to WCPA is Target 3, or "30x30," an agreement to secure 30% of land and sea globally in protected and conserved areas by the year 2030.

Guide to Inclusive and Effective Implementation of CBD Target 3

QLF staff is leading a project to develop an accessible "how-to" guide to implementing 30x30. Funded by the Global Environment Facility through WWF-US, the focus of the work is on two elements in particular, the need for an *inclusive approach* and *effective delivery*.

Protected Areas and One Health

Scientific evidence is growing that land-use induced spillover (LUI) is a major contributor to disease, via a pathway of landscape level processes that drive changes in transmission of wildlife pathogens. Protected areas established to protect biodiversity are mechanisms to contain this risk.

QLF staff co-edited a special issue of PARKS, the International Journal of Protected Areas and Conservation, on the impacts and implications of SARS-CoV-2 on protected and conserved areas, and is now working within WCPA to establish a new task force on Protected Areas and One Health, which will be led by a scientist from the Wildlife Conservation Society.

Policy Notes, Technical Papers and Related Communications

QLF staff facilitated development of a series of webinars (“Vital Sites”) explaining “other effective area-based conservation measures” along with the first newsletter for WCPA, the “ABC Bulletin” (for Area-Based Conservation), and a new series of short publications, Issues Briefs.

Guidelines for Privately Protected Areas

Over decades IUCN has produced detailed guidance on many aspects of protected area management and governance. QLF produced No. 29 in the series, Guidelines for Privately Protected Areas. Since the launch three ago, we have translated the publication into Spanish, French and Japanese.

World Heritage

QLF staff continue to assist the IUCN in its support to UNESCO’s World Heritage program.

Conservation Finance Initiative

QLF and Earth Positive Consulting Ltd. are spearheading creation of the Conservation Finance Initiative, a new entity that will identify and secure new sources of revenue for impactful, locally-led nature conservation and restoration projects in regions of the world that have limited access to funding.

Engagement: Partner organizations & QLF Alumni worldwide



The QLF field team, along with Nature Trust of New Brunswick staff and stewards, conduct a seabird survey on the coast of Disher Conservation Easement in Bocabec, New Brunswick. The data collected during the species surveys in this province contribute to longitudinal studies and inform future conservation efforts. PHOTOGRAPH BY KRISTA GRANT



Looking out at the forest of Disher Conservation Easement, in Bocabec, New Brunswick, an area of land protected by the Nature Trust of New Brunswick (NTNB). At this site, the QLF field team conducted forest bird surveys in collaboration with NTNB staff and stewards, as part of QLF's Conservation and Stewardship Maritimes Program. The data collected contributes to longitudinal studies on birds and to the broader conservation effort in this region. PHOTOGRAPH BY KRISTA GRANT

QLF's conservation research and studies now extend north of our home region in Eastern Canada - the Maritimes, Newfoundland and Labrador, and the Quebec North Shore - to the once remote geographies such as the Ilulissat Icefjord, a UNESCO World Heritage Site in Greenland's High Arctic. PHOTOGRAPH BY ELIZABETH ALLING



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