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CLIENT'S COPY

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

August 31, 2025

Prepared For:

The Quebec-Labrador Foundation, Inc.
4 South Main Street
Ipswich, MA 01938

Prepared By:

GERALD T. REILLY & COMPANY
424 Adams Street
Milton, MA 02186

Amount Due or Refund:

Not applicable

Make Check Payable To:

Not applicable

Mail Tax Return and Check (if applicable) To:

Not applicable

Return Must be Mailed On or Before:

Not applicable

Special Instructions:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-TE to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS. Return Form 8879-TE to us by July 15, 2026.

Form **8879-TE**

IRS E-file Signature Authorization for a Tax Exempt Entity

OMB No. 1545-0047

For calendar year 2024, or fiscal year beginning SEP 1, 2024, and ending AUG 31, 2025

2024

Department of the Treasury
Internal Revenue Service

Do not send to the IRS. Keep for your records.
Go to www.irs.gov/Form8879TE for the latest information.

Name of filer

THE QUEBEC-LABRADOR FOUNDATION, INC.

EIN or SSN

13-6155399

Name and title of officer or person subject to tax

**ELIZABETH ALLING
PRESIDENT**

Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not complete more than one line in Part I.**

1a Form 990 check here	<input checked="" type="checkbox"/>	b Total revenue , if any (Form 990, Part VIII, column (A), line 12)	1b <u>1,408,864.</u>
2a Form 990-EZ check here	<input type="checkbox"/>	b Total revenue , if any (Form 990-EZ, line 9)	2b _____
3a Form 1120-POL check here	<input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b _____
4a Form 990-PF check here	<input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part V, line 5)	4b _____
5a Form 8868 check here	<input type="checkbox"/>	b Balance due (Form 8868, line 3c)	5b _____
6a Form 990-T check here	<input type="checkbox"/>	b Total tax (Form 990-T, Part III, line 4)	6b _____
7a Form 4720 check here	<input type="checkbox"/>	b Total tax (Form 4720, Part III, line 1)	7b _____
8a Form 5227 check here	<input type="checkbox"/>	b FMV of assets at end of tax year (Form 5227, Item D)	8b _____
9a Form 5330 check here	<input type="checkbox"/>	b Tax due (Form 5330, Part II, line 19)	9b _____
10a Form 8038-CP check here	<input type="checkbox"/>	b Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b _____

Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that I am an officer of the above entity or I am a person subject to tax with respect to (name of entity) _____, (EIN) _____ and that I have examined a copy of the 2024 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN: check one box only

I authorize **GERALD T. REILLY & COMPANY** to enter my PIN **28876**
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax

Date

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

04816528876

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2024 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS *e-file* Providers for Business Returns.

ERO's signature

Date 03/26/26

ERO Must Retain This Form - See Instructions

Do Not Submit This Form to the IRS Unless Requested To Do So

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2024)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

2024

Open to Public Inspection

A For the **2024** calendar year, or tax year beginning **SEP 1, 2024** and ending **AUG 31, 2025**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization THE QUEBEC-LABRADOR FOUNDATION, INC. Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 4 SOUTH MAIN STREET City or town, state or province, country, and ZIP or foreign postal code IPSWICH, MA 01938 F Name and address of principal officer: ELIZABETH ALLING SAME AS C ABOVE	D Employer identification number 13-6155399 E Telephone number 978-356-0038 G Gross receipts \$ 1,444,599. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: QLF.ORG		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other		L Year of formation: 1963
		M State of legal domicile: NY

Part I Summary

	1 Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O			
Activities & Governance	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.			
	3 Number of voting members of the governing body (Part VI, line 1a)	3		12
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4		10
	5 Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5		6
	6 Total number of volunteers (estimate if necessary)	6		10
	7 a Total unrelated business revenue from Part VIII, column (C), line 12	7a		0.
	b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b		0.
Revenue	8 Contributions and grants (Part VIII, line 1h)	945,138.	Prior Year	850,794.
	9 Program service revenue (Part VIII, line 2g)	0.		0.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	335,352.		505,928.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	102,172.		52,142.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,382,662.		1,408,864.
	Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	23,784.	
14 Benefits paid to or for members (Part IX, column (A), line 4)		0.		0.
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		659,303.		750,365.
16a Professional fundraising fees (Part IX, column (A), line 11e)		0.		0.
b Total fundraising expenses (Part IX, column (D), line 25)		165,732.		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		788,450.		682,672.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	1,471,537.		1,433,037.	
19 Revenue less expenses. Subtract line 18 from line 12	-88,875.		-24,173.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	5,427,587.	Beginning of Current Year	5,484,997.
	21 Total liabilities (Part X, line 26)	683,405.		812,524.
	22 Net assets or fund balances. Subtract line 21 from line 20	4,744,182.		4,672,473.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer ELIZABETH ALLING, PRESIDENT Type or print name and title	Date
Paid Preparer Use Only	Preparer's name JAYME F. MOORE, CPA	Preparer's signature
	Firm's name GERALD T. REILLY & COMPANY	Date 03/26/26
	Firm's address 424 ADAMS STREET MILTON, MA 02186	Check if self-employed <input type="checkbox"/> PTIN P01348807
		Firm's EIN 04-2513210
		Phone no. 617-696-8900

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 557,879. including grants of \$ 0.) (Revenue \$)

I. CONSERVATION AND STEWARDSHIP IN 2025, QLF'S CONSERVATION AND STEWARDSHIP INITIATIVES CONSISTED OF THE SOUNDS CONSERVANCY MARINE RESEARCH PROGRAM; BIODIVERSITY CONSERVATION; STEWARDSHIP OF PROTECTED AREAS, THE MARITIMES; CONNECTIVITY CONSERVATION & RESTORATION IN PARTNERSHIP WITH THE STAYING CONNECTED INITIATIVE; AND GLOBAL STEWARDSHIP INITIATIVES.

A. THE SOUNDS CONSERVANCY MARINE RESEARCH PROGRAM THE SOUNDS CONSERVANCY IS AN ESTABLISHED MARINE RESEARCH PROGRAM ALONG THE SIX SOUNDS, ESTUARIES, AND COASTAL WATERS OF SOUTHERN NEW ENGLAND AND NEW YORK. FROM SOUTH TO NORTH, THE SOUNDS ARE LONG ISLAND, FISHERS ISLAND, BLOCK ISLAND, RHODE ISLAND, MARTHA'S VINEYARD, AND NANTUCKET. THE

4b (Code:) (Expenses \$ 68,216. including grants of \$ 0.) (Revenue \$)

II. CONSERVATION INTERNSHIPS THE CONSERVATION INTERNSHIP PROGRAM IS MANAGED BY STAFF BASED AT QLF HEADQUARTERS IN MASSACHUSETTS. AS CONSERVATION LEADERSHIP IS AMONG QLF'S HIGHEST PRIORITIES AND A HALLMARK OF ALL PROGRAMS, QLF INVESTS IN THE NEXT GENERATIONS OF ENVIRONMENTAL LEADERS WHO ARE UNIVERSITY STUDENTS (UNDERGRADUATE AND GRADUATES) AND YOUNG PROFESSIONALS. IN 2025, CONSERVATION INTERNS WERE BASED ON ASSIGNMENT IN THE MARITIMES, NEWFOUNDLAND AND LABRADOR. INTERNSHIPS PROVIDE HANDS-ON, EXPERIENTIAL TRAINING, AND FIELD WORK IN BIODIVERSITY CONSERVATION AND STEWARDSHIP OF NATURAL RESOURCES AND CULTURAL HERITAGE. AS WELL, QLF OFFERS INTERNSHIPS IN SCIENCE WRITING AND COMMUNICATIONS AT THE QLF HEADQUARTERS.

4c (Code:) (Expenses \$ 93,423. including grants of \$) (Revenue \$)

III. SPECIAL PROJECTS SPECIAL PROJECTS ARE MANAGED BY THE QLF PRESIDENT AND CONSIST OF RESEARCH ON NEW CONSERVATION INITIATIVES BOTH IN-REGION AND WORLDWIDE; PUBLIC/PRIVATE CONSERVATION PARTNERSHIPS AND ASSIGNMENTS; A THREE-YEAR PROGRAM REVIEW; AND SPECIAL REPORTS AND PUBLICATIONS. MANAGED BY QLF'S PRESIDENT AND COMMUNICATIONS DIRECTOR, THE RECENT PROGRAM REVIEW 2024 - 2026 PROVIDES A THREE-YEAR PLAN AND DOCUMENTS THE ORGANIZATION'S PROGRAMMATIC MISSION, VISION, AND GUIDING PRINCIPLES; PROGRAM PILLARS, DELIVERABLES AND ACCOMPLISHMENTS; AND ANNUAL AND MULTI-YEAR PROGRAM FUNDING. IN 2025, QLF PRESIDENT AND PRESIDENT EMERITUS BEGAN WRITING A SERIES OF ARTICLES AND CHAPTERS OF A BOOK, QLF: SCALING UP, WHICH DOCUMENTS THE EVOLUTION OF A COMMUNITY SERVICE ORGANIZATION TO AN INTERNATIONALLY RECOGNIZED COMMUNITY-BASED

4d Other program services (Describe on Schedule O.)

(Expenses \$ 347,161. including grants of \$) (Revenue \$)

4e Total program service expenses 1,066,679.

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1 through 21, with sub-questions a-f for items 11, 12, and 20. 'X' marks indicate 'Yes' responses.

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in noncash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No columns. Includes questions 2a through 17 regarding employee counts, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
	1a 12		
b	Enter the number of voting members included on line 1a, above, who are independent		
	1b 10		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	X	
b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed MA, NY
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records
ELIZABETH ALLING - 978-356-0038
4 SOUTH MAIN STREET, IPSWICH, MA 01938

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ELIZABETH ALLING PRESIDENT & DIRECTOR	40.00	X		X				198,526.	0.	23,948.
(2) LAWRENCE B. MORRIS PRES. EMERITUS, ASST TREAS. & SEC.	40.00	X		X				134,431.	0.	22,848.
(5) CLARE TWEEDY MCMORRIS CHAIR & DIRECTOR	2.00	X		X				0.	0.	0.
(6) BAYARD BROKAW VICE CHAIR & DIRECTOR	1.00	X		X				0.	0.	0.
(7) REVEREND EDWARD O. MILLER, JR. VICE CHAIR & DIRECTOR	1.00	X		X				0.	0.	0.
(8) ERNEST B. TRACY III TREASURER & DIRECTOR	1.00	X		X				0.	0.	0.
(9) SUSAN W. PECK SECRETARY & DIRECTOR	1.00	X		X				0.	0.	0.
(10) CHRISTOPHER DAWSON DIRECTOR	1.00	X						0.	0.	0.
(11) KATHARINE LITKA DIRECTOR	1.00	X						0.	0.	0.
(12) FREDERICK S. MOSELEY, IV DIRECTOR	1.00	X						0.	0.	0.
(13) SETH JAMES B. OBED, ESQ. DIRECTOR	1.00	X						0.	0.	0.
(14) JO-ANN WATSON DIRECTOR	1.00	X						0.	0.	0.
(15) PHILIP B. HUFFMAN SR. VICE PRESIDENT	40.00					X		105,000.	0.	10,239.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	850,794.			
	g	Noncash contributions included in lines 1a-1f	1g	\$ 28,637.			
	h	Total. Add lines 1a-1f		850,794.			
Program Service Revenue			Business Code				
	2 a						
	b						
	c						
	d						
	e						
	f	All other program service revenue					
g	Total. Add lines 2a-2f						
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		130,321.		130,321.	
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6 a	Gross rents	6a	(i) Real			
				(ii) Personal			
	b	Less: rental expenses	6b				
	c	Rental income or (loss)	6c				
	d	Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	7a	(i) Securities	411,342.		
				(ii) Other			
	b	Less: cost or other basis and sales expenses	7b	35,735.			
	c	Gain or (loss)	7c	375,607.			
	d	Net gain or (loss)		375,607.		375,607.	
8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a					
b	Less: direct expenses	8b					
c	Net income or (loss) from fundraising events						
9 a	Gross income from gaming activities. See Part IV, line 19	9a					
b	Less: direct expenses	9b					
c	Net income or (loss) from gaming activities						
10 a	Gross sales of inventory, less returns and allowances	10a					
b	Less: cost of goods sold	10b					
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue			Business Code				
	11 a	MANAGEMENT FEES	561000	50,223.	50,223.		
	b	PROGRAM & INTERN SPONS	900099	9,935.	9,935.		
	c	OTHER INCOME	900099	1,923.	1,923.		
	d	All other revenue	900099	-9,939.	-9,939.		
e	Total. Add lines 11a-11d		52,142.				
12	Total revenue. See instructions		1,408,864.	52,142.	0.	505,928.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	379,754.	270,432.	71,346.	37,976.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	255,885.	211,220.	21,176.	23,489.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	26,520.	19,636.	4,435.	2,449.
9 Other employee benefits	37,064.	27,443.	6,198.	3,423.
10 Payroll taxes	51,142.	37,867.	8,552.	4,723.
11 Fees for services (nonemployees):				
a Management				
b Legal	49,775.	37,642.	7,339.	4,794.
c Accounting	137,851.	104,091.	20,522.	13,238.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	21,370.		21,370.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	102,642.	89,792.	1,737.	11,113.
12 Advertising and promotion				
13 Office expenses	30,583.	20,254.	2,583.	7,746.
14 Information technology	17,182.	12,354.	2,044.	2,784.
15 Royalties				
16 Occupancy	65,765.	48,162.	11,478.	6,125.
17 Travel	57,139.	39,990.	2,579.	14,570.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings	705.	705.		
20 Interest	29,681.	21,554.	5,386.	2,741.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	5,738.	4,333.	855.	550.
23 Insurance	55,151.	41,645.	8,210.	5,296.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a PRINTING AND PUBLICATIO	30,185.	12,095.		18,090.
b AWARDS AND SMALL GRANTS	27,251.	27,226.	15.	10.
c TELECOMMUNICATIONS	14,133.	10,616.	1,445.	2,072.
d DUES & SUBSCRIPTIONS	14,088.	11,788.	896.	1,404.
e All other expenses	23,433.	17,834.	2,460.	3,139.
25 Total functional expenses. Add lines 1 through 24e	1,433,037.	1,066,679.	200,626.	165,732.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	108,266.	1	75,527.
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net	123,608.	3	149,350.
	4 Accounts receivable, net	17,000.	4	38,131.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	634.	9	12,640.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 182,248.		
	b Less: accumulated depreciation	10b 138,713.		
	11 Investments - publicly traded securities	35,883.	10c	43,535.
	12 Investments - other securities. See Part IV, line 11	5,070,453.	11	5,142,161.
	13 Investments - program-related. See Part IV, line 11		12	
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11	71,743.	14	
16 Total assets. Add lines 1 through 15 (must equal line 33)	5,427,587.	15	23,653.	
		16	5,484,997.	
Liabilities	17 Accounts payable and accrued expenses	62,535.	17	104,917.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	396,503.	23	397,836.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	224,367.	25	309,771.
	26 Total liabilities. Add lines 17 through 25	683,405.	26	812,524.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	2,331,804.	27	2,179,932.
	28 Net assets with donor restrictions	2,412,378.	28	2,492,541.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	4,744,182.	32	4,672,473.
	33 Total liabilities and net assets/fund balances	5,427,587.	33	5,484,997.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,408,864.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,433,037.
3	Revenue less expenses. Subtract line 2 from line 1	3	-24,173.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,744,182.
5	Net unrealized gains (losses) on investments	5	-47,536.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	4,672,473.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? _____		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____		

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	788,649.	791,001.	745,532.	945,138.	850,794.	4121114.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	788,649.	791,001.	745,532.	945,138.	850,794.	4121114.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						573,489.
6 Public support. Subtract line 5 from line 4.						3547625.

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	788,649.	791,001.	745,532.	945,138.	850,794.	4121114.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	103,288.	252,814.	153,052.	182,117.	108,951.	800,222.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)				102,172.	52,142.	154,314.
11 Total support. Add lines 7 through 10						5075650.
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	14	69.89 %
15 Public support percentage from 2023 Schedule A, Part II, line 14	15	69.17 %
16a 33 1/3% support test - 2024. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2023. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2024. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2024 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2023 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2024. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2023. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on line 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2024 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2024		
a	From 2019		
b	From 2020		
c	From 2021		
d	From 2022		
e	From 2023		
f	Total of lines 3a through 3e		
g	Applied to under distributions of prior years		
h	Applied to 2024 distributable amount		
i	Carryover from 2019 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2024 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2024 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2025. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2020		
b	Excess from 2021		
c	Excess from 2022		
d	Excess from 2023		
e	Excess from 2024		

SCHEDULE D
(Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization

THE QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included on line 2a	2c
d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _____

4 Number of states where property subject to conservation easement is located _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).
- a** Public exhibition **d** Loan or exchange program
- b** Scholarly research **e** Other _____
- c** Preservation for future generations
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	5,136,090.	4,704,559.	4,608,874.	5,840,645.	5,037,828.
b Contributions	75,550.	40,300.	15,000.	46,400.	2,350.
c Net investment earnings, gains, and losses	458,900.	681,677.	276,956.	-943,583.	1,054,223.
d Grants or scholarships					
e Other expenditures for facilities and programs	400,675.	269,115.	268,271.	262,588.	253,756.
f Administrative expenses	21,370.	21,331.			
g End of year balance	5,248,495.	5,136,090.	4,704,559.	4,680,874.	5,840,645.

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment 52.8400 %
- b** Permanent endowment 29.8400 %
- c** Term endowment 17.3200 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|-----|-------------------------------------|
| (i) Unrelated organizations? | | <input checked="" type="checkbox"/> |
| (ii) Related organizations? | | <input checked="" type="checkbox"/> |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		19,727.	19,727.	0.
d Equipment		74,192.	58,583.	15,609.
e Other		88,329.	60,403.	27,926.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))				43,535.

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) OPERATING LEASE LIABILITY	28,712.
(3) DUE TO AFFILIATE	281,059.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	309,771.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	1,339,958.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	-47,536.	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e	-47,536.	
3	Subtract line 2e from line 1	3	1,387,494.	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	21,370.	
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c	21,370.	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	1,408,864.	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	1,411,667.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e	0.	
3	Subtract line 2e from line 1	3	1,411,667.	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	21,370.	
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c	21,370.	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	1,433,037.	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

UNCERTAIN TAX POSITIONS

THE ORGANIZATION ACCOUNTS FOR THE EFFECT OF ANY UNCERTAIN TAX POSITIONS BASED ON A "MORE LIKELY THAN NOT" THRESHOLD TO THE RECOGNITION OF THE TAX POSITIONS BEING SUSTAINED BASED ON THE TECHNICAL MERITS OF THE POSITION UNDER SCRUTINY BY THE APPLICABLE TAXING AUTHORITY. IF A TAX POSITION OR POSITIONS ARE DEEMED TO RESULT IN UNCERTAINTIES OF THOSE POSITIONS, THE UNRECOGNIZED TAX BENEFIT IS ESTIMATED BASED ON A "CUMULATIVE PROBABILITY ASSESSMENT" THAT AGGREGATES THE ESTIMATED TAX LIABILITY FOR ALL UNCERTAIN TAX POSITIONS.

THE ORGANIZATION HAS IDENTIFIED ITS TAX STATUS AS A TAX EXEMPT ENTITY AND ITS DETERMINATION AS TO INCOME BEING RELATED OR UNRELATED AS ITS ONLY SIGNIFICANT TAX POSITION; HOWEVER, THE ORGANIZATION HAS DETERMINED THAT SUCH A TAX POSITION DOES NOT RESULT IN AN UNCERTAINTY REQUIRING RECOGNITION. THE ORGANIZATION IS NOT CURRENTLY UNDER EXAMINATION BY ANY TAXING JURISDICTION. THE ORGANIZATION'S UNITED STATES FEDERAL AND STATE TAX RETURNS ARE GENERALLY OPEN FOR EXAMINATION FOR THREE YEARS FOLLOWING THE DATE FILED.

**SCHEDULE J
(Form 990)**

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

Part I Questions Regarding Compensation

	Yes	No								
<p>1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input type="checkbox"/> First-class or charter travel</td> <td><input type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input type="checkbox"/> Travel for companions</td> <td><input type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input type="checkbox"/> Tax indemnification and gross-up payments</td> <td><input type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input type="checkbox"/> Personal services (such as maid, chauffeur, chef)</td> </tr> </table>	<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (such as maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (such as maid, chauffeur, chef)									
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b									
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	X								
<p>3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input checked="" type="checkbox"/> Independent compensation consultant</td> <td><input checked="" type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input checked="" type="checkbox"/> Form 990 of other organizations</td> <td><input checked="" type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study	<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee				
<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study									
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee									
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:										
a Receive a severance payment or change-of-control payment?	4a	X								
b Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	X								
c Participate in or receive payment from an equity-based compensation arrangement?	4c	X								
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.										
Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.										
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:										
a The organization?	5a	X								
b Any related organization?	5b	X								
If "Yes" on line 5a or 5b, describe in Part III.										
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:										
a The organization?	6a	X								
b Any related organization?	6b	X								
If "Yes" on line 6a or 6b, describe in Part III.										
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7	X								
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	X								
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) (Rev. 12-2024)

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) ELIZABETH ALLING PRESIDENT & DIRECTOR	(i)	198,526.	0.	0.	0.	23,948.	222,474.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) LAWRENCE B. MORRIS PRES. EMERITUS, ASST TREAS. & SEC.	(i)	134,431.	0.	0.	0.	22,848.	157,279.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2024

Open to Public Inspection

Complete if the organizations answered "Yes" on Form 990, Part IV, line 29 or 30.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization **THE QUEBEC-LABRADOR FOUNDATION, INC.** Employer identification number **13-6155399**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	1	28,637.	FAIR MARKET VALUE
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ()				
26 Other ()				
27 Other ()				
28 Other ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported on Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2024

**SCHEDULE O
(Form 990)**

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization

THE QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

PAGE 3, PART III LINE 1

THE PROGRAM MISSION OF THE QUEBEC-LABRADOR FOUNDATION U.S. IS DEFINED BY A REGIONAL COMPONENT (NEW ENGLAND AND EASTERN CANADA), AND AN INTERNATIONAL COMPONENT, WHICH TIES OUR REGIONAL MODEL TO A GLOBAL CONSERVATION NETWORK. QLF'S PROGRAM MISSION FOLLOWS - WITH ITS ROOTS IN THE ATLANTIC REGION OF NORTH AMERICA, QLF ENGAGES ENVIRONMENTAL LEADERS WORLDWIDE TO ADVANCE COMMUNITY-BASED AND LARGER-SCALE CONSERVATION AND THE STEWARDSHIP OF NATURAL RESOURCES AND CULTURAL HERITAGE.

QLF'S VISION STATEMENT FOLLOWS - THE QUEBEC-LABRADOR FOUNDATION ENVISIONS A WORLD IN WHICH NATURE AND HUMAN SOCIETIES THRIVE TOGETHER AND PEOPLE OF GOOD WILL COLLABORATE TO SOLVE THE GLOBAL ISSUES OF OUR TIME CLIMATE CHANGE, DEPLETION OF NATURAL RESOURCES, BIODIVERSITY LOSS, AND PLANETARY HEALTH. BUILDING ON A LEGACY OF ENGAGING A WORLDWIDE NETWORK OF CONSERVATION AND COMMUNITY LEADERS, QLF SEEKS INNOVATIVE SOLUTIONS AND SHARES KNOWLEDGE ACROSS GENERATIONS, CULTURES, AND BORDERS. QLF ADDRESSES PRESSING GLOBAL ENVIRONMENTAL CHALLENGES THAT FOCUS ON THE ORGANIZATION'S PROGRAM PILLARS: BIODIVERSITY CONSERVATION, STEWARDSHIP OF NATURAL RESOURCES AND CULTURAL HERITAGE, AND CONSERVATION LEADERSHIP. THROUGH ITS WORK, QLF STRIVES TO CONTRIBUTE TO A VIBRANT FUTURE FOR HUMANITY AND OUR PLANET.

OVER SIXTY-FIVE YEARS, QLF HAS WORKED IN THE RURAL COMMUNITIES OF NEW ENGLAND AND EASTERN CANADA. IN THE EARLY YEARS, FROM 1961 TO 1975, QLF PROGRAMS WERE DEDICATED ENTIRELY ON COMMUNITY SERVICE IN UNDER-RESOURCED COMMUNITIES IN PARTICULAR ON THE QUEBEC NORTH SHORE, NEWFOUNDLAND AND LABRADOR. WITH INCREASING NEEDS FOR LOCAL CONSERVATION, IN 1975 QLF FOUND ITS STRIDE WITH A COMMUNITY-BASED CONSERVATION APPROACH, MERGING THE NEEDS OF RURAL AND COASTAL COMMUNITIES AND CULTURE. IN 1981, QLF ESTABLISHED INTERNATIONAL EXCHANGE PROGRAMS TO CONVENE EMERGING LEADERS TO THE U.S. FOR AN EXCHANGE OF CONSERVATION KNOWLEDGE, EXPERIENCE, AND INNOVATION AMONG COMMUNITIES AND ORGANIZATIONS IN REGIONS THAT SHARE ENVIRONMENTAL CHALLENGES AND OPPORTUNITIES. MORE BROADLY, THESE REGIONS INCLUDE EUROPE; CENTRAL AND SOUTHEAST EUROPE; CENTRAL AND SOUTH AMERICA, AND THE CARIBBEAN; THE MIDDLE EAST, NORTH AFRICA, THE GULF STATES; EAST AND SOUTHEAST ASIA.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
PROGRAM IS DEDICATED TO CONSERVE, PROTECT, AND STEWARD THE SOUNDS AND ITS COASTAL WATERS, AND SUPPORT MARINE RESEARCH, ENVIRONMENTAL POLICY, AND ENVIRONMENTAL EDUCATION WITHIN THIS GEOGRAPHY. EACH YEAR, QLF AWARDS MARINE RESEARCH GRANTS TO GRADUATE STUDENTS AND SEASONED PRACTITIONERS. AS WELL, EACH YEAR, QLF STAFF UPDATE THE SOUNDS CONSERVANCY'S 200-PAGE ELECTRONIC PUBLICATION, WHICH DOCUMENTS THE WORK BY THE FELLOWS OVER RECENT DECADES. A NUMBER OF SOUNDS CONSERVANCY FELLOWS HAVE WORKED CLOSELY WITH STAFF AS CO-AUTHORS ON A SERIES OF PUBLICATIONS AND BOOKS ON THE SOUNDS AND COASTAL WATERS OF NEW ENGLAND, FORAGE FISH, AND THE SOUNDS CONSERVANCY.

B. BIODIVERSITY CONSERVATION - THE OVERARCHING GOAL OF QLF'S

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) (Rev. 12-2024)

Name of the organization	Employer identification number
THE QUEBEC-LABRADOR FOUNDATION, INC.	13-6155399

BIODIVERSITY CONSERVATION PROGRAM IS TO ENCOURAGE LOCAL COMMUNITIES TO TAKE AN ACTIVE ROLE AS CITIZEN SCIENTISTS, PROMOTE INITIATIVES THAT SECURE SUSTAINABLE DEVELOPMENT, STEWARD AND CONSERVE ECOSYSTEMS, AND LEAD BIODIVERSITY CONSERVATION INITIATIVES AS A STRATEGY TO MITIGATE THE IMPACTS OF A CHANGING CLIMATE.

RECOVERY OF AQUATIC SPECIES, THREATENED AND ENDANGERED IN 2022, THE DEPARTMENT OF FISHERIES AND OCEANS CANADA AWARDED QLF A FOUR-YEAR GRANT TO ESTABLISH A RECOVERY PLAN FOR AQUATIC SPECIES CONSIDERED THREATENED AND ENDANGERED IN THE LABRADOR STRAITS OFF NEWFOUNDLAND AND LABRADOR. THE PROGRAM IS DIRECTED BY A SENIOR CONSULTANT, BASED IN MASSACHUSETTS, WHO IS WIDELY RECOGNIZED FOR HER PIONEERING WORK IN BIODIVERSITY CONSERVATION AND COMMUNITY-BASED CONSERVATION.

C. STEWARDSHIP OF PROTECTED AREAS, THE MARITIMES - THE GOAL OF THIS PROGRAM IS TO ENSURE THE STEWARDSHIP OF DOZENS OF PROTECTED AREAS IN THE MARITIME PROVINCES OF NEW BRUNSWICK, NOVA SCOTIA, AND PRINCE EDWARD ISLAND. MANAGED BY STAFF BASED AT THE HEADQUARTERS IN IPSWICH, MASSACHUSETTS, THE PROGRAM IS DIRECTED IN PARTNERSHIP WITH THE NATURE TRUST OF NEW BRUNSWICK, NOVA SCOTIA NATURE TRUST, AND ISLAND NATURE TRUST, PRINCE EDWARD ISLAND. STAFF AND PARTNER ORGANIZATIONS CONDUCT A SERIES OF PROVINCIAL SPECIES SURVEYS TO ASSESS THE IMPACT OF CLIMATE CHANGE ON SEABIRDS, SEA DUCKS, AND MIGRATORY BIRDS, AND MACRO-INVERTEBRATE SPECIES THAT SERVE AS INDICATORS OF WATER QUALITY AND ECOSYSTEM HEALTH. THOSE DATA CONTRIBUTE TO REGIONAL LONGITUDINAL STUDIES ON BIODIVERSITY AND ECOSYSTEM HEALTH THAT DEFINE CURRENT AND FUTURE STRATEGIES AND MANAGEMENT PLANS FOR THE CONSERVATION, STEWARDSHIP, AND RESTORATION OF BIODIVERSITY ACROSS THE MARITIMES.

D. CONNECTIVITY CONSERVATION & STEWARDSHIP IN PARTNERSHIP WITH THE STAYING CONNECTED INITIATIVE QLF IS A LEAD PARTNER IN THE STAYING CONNECTED INITIATIVE, A CROSS-BORDER, PUBLIC-PRIVATE COLLABORATION ESTABLISHED TO CONSERVE, RESTORE, AND STEWARD A WELL-CONNECTED FOREST LANDSCAPE FOR NATIVE WILDLIFE AND COMMUNITIES IN THE NORTHERN APPALACHIAN-ACADIAN/WABANAKI REGION OF NORTHERN NEW ENGLAND AND EASTERN CANADA. THIS ECO-REGION ENCOMPASSES MORE THAN 80 MILLION AREAS AND IS GLOBALLY SIGNIFICANT AS ONE OF THE LARGEST AREAS OF MIXED TEMPERATE FOREST IN THE WORLD, AND A GATEWAY FOR SPECIES MIGRATING NORTH IN RESPONSE TO CLIMATE CHANGE IMPACT. PROGRAM PARTNERS ARE DEPLOYING AN INNOVATIVE APPROACH TO CONNECTIVITY CONSERVATION AND STEWARDSHIP WORKING WITH INDIGENOUS LEADERS AND COMMUNITIES IN THE REGION TO CONSERVE AND PROTECT 30% OF TERRESTRIAL AND AQUATIC HABITAT BY 2030.

AS PART OF THE STAYING CONNECTED INITIATIVE, IN 2024 QLF WAS A LEAD PARTNER IN THE FIRST NORTHEASTERN NORTH AMERICAN LANDSCAPE CONNECTIVITY SUMMIT HELD IN MONTREAL, QUEBEC. THE SUMMIT CONVENED 200 MEMBERS OF GOVERNMENT AGENCIES, CONSERVATION ORGANIZATIONS, AND ACADEMIA REPRESENTING THE FIVE EASTERN PROVINCES OF CANADA, SEVEN NORTHEASTERN U.S. STATES, AND INDIGENOUS COMMUNITIES ACROSS THE ECO-REGION. THE SUMMIT SERVED TO ELEVATE THE VISIBILITY AND IMPORTANCE OF THE REGION'S CONNECTED FOREST LANDSCAPES AND RESULTED IN A COMPREHENSIVE DOCUMENT, THE PATHWAYS GUIDE, A HIGH-LEVEL BLUEPRINT OF PRIORITY ACTIONS FOR THE PUBLIC AND PRIVATE SECTORS TO ADVANCE CONNECTIVITY CONSERVATION AND STEWARDSHIP IN THE ECO-REGION OF NORTHERN NEW ENGLAND AND EASTERN CANADA. THE SUMMIT WAS MANAGED BY A SENIOR VICE PRESIDENT BASED IN VERMONT. CONNECTIVITY CONSERVATION & STEWARDSHIP IN PARTNERSHIP WITH

Name of the organization THE QUEBEC-LABRADOR FOUNDATION, INC. THE STAYING CONNECTED INITIATIVE.	Employer identification number 13-6155399
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E. GLOBAL STEWARDSHIP INITIATIVES

THE STEWARDSHIP INITIATIVES ARE MANAGED BY A QLF SENIOR VICE PRESIDENT IN MASSACHUSETTS AS FOLLOWS - WORLD COMMISSION ON PROTECTED AREAS A QLF SENIOR VICE PRESIDENT SERVES AS A VICE CHAIR OF THE WORLD COMMISSION ON PROTECTED AREAS, ONE OF SEVEN COMMISSIONS OF THE INTERNATIONAL UNION FOR CONSERVATION OF NATURE (IUCN), THE LARGEST CONSERVATION ALLIANCE IN THE WORLD. AND WITH MORE THAN 2,500 VOLUNTEER MEMBERS WORLDWIDE, THE WORLD COMMISSION ON PROTECTED AREAS PROVIDES SCIENTIFIC, TECHNICAL, AND POLICY ADVICE ON NATIONAL AND GLOBAL SYSTEMS OF MARINE, FRESHWATER, AND TERRESTRIAL PROTECTED AREAS TO RESTORE BIODIVERSITY.

GLOBAL BIODIVERSITY FRAMEWORK A CRITICAL INITIATIVE OF THE CONVENTION ON BIOLOGICAL DIVERSITY, THE GLOBAL BIODIVERSITY FRAMEWORK PROVIDES GUIDELINES AND A FRAMEWORK TO REVERSE BIODIVERSITY LOSS AND RESTORE BIODIVERSITY ACROSS THE GLOBE. CENTRAL TO THE FRAMEWORK IS TARGET 3, THE 30 X 30 GLOBAL INITIATIVE ESTABLISHED TO SECURE 30% OF LAND AND SEA IN PROTECTED AND CONSERVED AREAS ACROSS THE GLOBE BY THE YEAR 2030.

A QLF SENIOR VICE PRESIDENT HAS DEVELOPED A GUIDE FOR THE INCLUSIVE AND EFFECTIVE IMPLEMENTATION OF THE CONVENTION ON BIOLOGICAL DIVERSITY AND THE GLOBAL BIODIVERSITY FRAMEWORK DRAFTED IN COLLABORATION WITH LOCAL RIGHTSHOLDERS, INDIGENOUS PEOPLES, AND COMMUNITY LEADERS WITH PUBLIC AND PRIVATE SECTOR CONSERVATION PRACTITIONERS WORLDWIDE.

PROTECTED AREAS AND ONE HEALTH IN RESPONSE TO SCIENTIFIC EVIDENCE THAT LAND-USE INDUCED SPILLOVER IS A MAJOR CONTRIBUTOR TO DISEASE THROUGH THE TRANSMISSION OF WILDLIFE PATHOGENS, A SENIOR VICE PRESIDENT SERVED AS THE CO-EDITOR OF A SPECIAL ISSUES OF PARKS, THE INTERNATIONAL JOURNAL OF PROTECTED AREAS AND CONSERVATION, WHICH DOCUMENTS THE IMPACT OF THE SARS-COV-2 ON PROTECTED AND CONSERVED AREAS. THIS STAFF MEMBER WHO SERVES AS A VICE CHAIR OF THE WORLD COMMISSION ON PROTECTED AREAS WORKS IN COLLABORATION WITH ITS TASK FORCE ON PROTECTED AREAS AND ONE HEALTH. THIS TASK FORCE WAS ESTABLISHED ON THE PREMISE THAT PROTECTED AREAS RESTORE AND PROTECT BIODIVERSITY, THEREBY REDUCING THE TRANSMISSION OF WILDLIFE PATHOGENS. ITS MEMBERS ASSESS INFECTIOUS DISEASE IN PROTECTED AREAS WORLDWIDE AND SEEK TO REDUCE THE THREAT OF INFECTIOUS DISEASE THROUGH BIODIVERSITY CONSERVATION; AND DEVELOP WILDLIFE HEALTH SURVEILLANCE NETWORKS THROUGH A NEW DATA MANAGEMENT SYSTEM TO ACHIEVE ONE HEALTH FOR WILDLIFE AND HUMANS.

WORLD HERITAGE A QLF SENIOR VICE PRESIDENT HOLDS A LONG-TERM PARTNERSHIP WITH THE INTERNATIONAL UNION FOR CONSERVATION OF NATURE IN ITS SUPPORT TO UNESCO'S WORLD HERITAGE PROGRAM ESTABLISHED TO MONITOR THE STEWARDSHIP OF NATURAL WORLD HERITAGE SITES.

POLICY NOTES AND TECHNICAL PAPERS ON PROTECTED AREAS THROUGHOUT THE YEAR, A QLF SENIOR VICE PRESIDENT WRITES POLICY NOTES AND TECHNICAL PAPERS ON PROTECTED AREAS AND EFFECTIVE AREA-BASED CONSERVATION FOR THE NEWSLETTER OF THE WORLD COMMISSION ON PROTECTED AREAS AS WELL AS PARKS, THE INTERNATIONAL JOURNAL OF PROTECTED AREAS AND CONSERVATION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
ENGAGING THE NEXT GENERATION CONSERVATION LEADERS BASED IN

Name of the organization THE QUEBEC-LABRADOR FOUNDATION, INC.	Employer identification number 13-6155399
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MASSACHUSETTS, A QLF SENIOR CONSULTANT DIRECTS THE PROGRAM, ENGAGING THE NEXT GENERATIONS OF CONSERVATION LEADERS, IN DOZENS OF RURAL AND COASTAL COMMUNITIES ALONG THE GREAT NORTHERN PENINSULA OF NEWFOUNDLAND AND SOUTHERN LABRADOR. THROUGHOUT THE YEAR, STAFF PROVIDE ENVIRONMENTAL EDUCATION WORKSHOPS TO MORE THAN 300 YOUTH AND EDUCATORS WITH A THEMATIC FOCUS ON THE IMPACT OF CLIMATE CHANGE ON BIODIVERSITY CONSERVATION; SEABIRDS, SEA DUCKS, AND MIGRATORY BIRDS; MARINE MAMMALS AND MARINE ECOSYSTEMS; WILDLIFE AND THEIR HABITAT. THIS PROGRAM IS MANAGED WITH MULTIPLE PARTNER ORGANIZATIONS ACROSS NEWFOUNDLAND AND SOUTHERN LABRADOR.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: CONSERVATION ORGANIZATION, THE QUEBEC-LABRADOR FOUNDATION.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
 IV. COMMUNICATIONS IN 2025, QLF COMPLETED THE THIRD SEASON OF ITS WEBINAR SERIES, VOICES OF QLF, WITH 18 HOURS OF LIVE BROADCAST. THE SERIES HIGHLIGHTS THE ACCOMPLISHMENTS OF STAFF AND ALUMNI WHO ARE PROMINENT CONSERVATION LEADERS IN-REGION AND WORLDWIDE. OTHER COMMUNICATION INITIATIVES INCLUDE COMPASS, THE BI-ANNUAL NEWSLETTER; THE ANNUAL QLF PROGRAM REPORT; AND FIELD NOTES, A BRIEF QUARTERLY REVIEW OF PROGRAMS; AND PROGRAM PUBLICATIONS; AND SOCIAL MEDIA. EXPENSES \$ 347,161. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION B, LINE 11B:
 FORM 990 IS REVIEWED BY MANAGEMENT AND THEN, SEPARATELY, BY THE AUDIT COMMITTEE. THE ORGANIZATION SENDS A LINK TO THE BOARD OF DIRECTORS, QUEBEC-LABRADOR FOUNDATION, INC. - U.S. TO A PROTECTED BOARD WEBSITE TO WHICH THE 990 IS POSTED. DIRECTORS REVIEW THE 990 PRIOR TO ITS FILING.

FORM 990, PART VI, SECTION B, LINE 12C:
 DIRECTORS, OFFICERS AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE INTERESTS THAT COULD GIVE RISE TO CONFLICTS AT LEAST ANNUALLY. ANNUAL DISCLOSURE FORMS ARE DISTRIBUTED AND COLLECTED BY THE BOARD FOR THIS PURPOSE AT THE START OF EACH TAX YEAR.

FORM 990, PART VI, SECTION B, LINE 15:
 COMPENSATION IS REVIEWED BY THE MEMBERS OF THE EXECUTIVE COMPENSATION COMMITTEE WITH A PERIODIC REVIEW DONE BY AN EXTERNAL THIRD PARTY. THE COMPENSATION OF THE PRESIDENT IS REVIEWED BY THE EXECUTIVE COMPENSATION COMMITTEE AND APPROVED BY THE BOARD OF DIRECTORS, AND IS PERIODICALLY COMPARED TO COMPARABLE DATA AT SIMILAR ORGANIZATIONS.

FORM 990, PART VI, SECTION C, LINE 19:
 THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST. THE ORGANIZATION PUBLISHES ITS FORMS 990 AND FINANCIAL STATEMENTS ON ITS WEBSITE. THESE AND OTHER GOVERNING DOCUMENTS ARE ALSO AVAILABLE ON THE MASSACHUSETTS AND NEW YORK ATTORNEY GENERAL'S PUBLIC CHARITIES DATABASES

**SCHEDULE R
(Form 990)**

(Rev. January 2025)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization **THE QUEBEC-LABRADOR FOUNDATION, INC.** Employer identification number **13-6155399**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
QUEBEC-LABRADOR FOUNDATION (CANADA), INC. 606 RUE CATHCART, BUREAU 405 MONTREAL, QUEBEC, CANADA H3B 1K9	BIODIVERSITY CONSERVATION AND STEWARDSHIP OF NATURAL RESOURCES	CANADA	CANADIAN REGISTERED				X

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)		X
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)	X	
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)	X	
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)		X
p Reimbursement paid to related organization(s) for expenses		X
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) QUEBEC-LABRADOR FOUNDATION (CANADA), INC	E	281,059.	FMV OF CASH RECEIVED
(2) QUEBEC-LABRADOR FOUNDATION (CANADA), INC	L	50,223.	FMV OF SERVICES PROVIDED
(3)			
(4)			
(5)			
(6)			

